November 2015

## 2015 U.S. Goodwill Impairment Study

## Introduction

Duff \& Phelps and the Financial Executives Research Foundation (FERF) first published the results of their comprehensive Goodwill Impairment Study in 2009. This inaugural study examined U.S. publicly-traded companies' recognition of goodwill impairment at the height of the financial crisis (the end of 2008 and the beginning of 2009), and featured a comparative analysis of the goodwill impairments of over 5,000 companies (by industry), as well as the findings of a survey of Financial Executives International (FEI) members.

Now in its seventh year of publication, the 2015 U.S. Goodwill Impairment Study (the " 2015 Study") continues to examine general and industry goodwill impairment trends through December 2014, as well as reporting the 2015 results of the annual survey of FEI members.

This year's edition of the study has been expanded and now includes 8,705 publicly-traded companies (compared to 5,153 in 2013) providing a more comprehensive summary of goodwill impairment in the U.S.

Specially featured in this year's edition is an article entitled "Industry Focus: Oil \& Gas", covering developments in a number of sectors within Energy. Plummeting oil prices have significantly impacted the Energy industry, leading to substantial goodwill and asset impairments for energy companies during 2014.

## Inside

| 3 | 4 | 8 | 14 | 18 | 30 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Goodwill Landscape | Industry Focus: Oil and Gas | Survey Results | Summary Statistics by Industry | Industry Spotights | Goodwill Impairments by Sub-Industry |
| 34 | 35 | 36 |  |  |  |
| Appendix: Company Base Set Selection and Methodology | About Duff \& Phelps | About Financial Executives Research Foundation, Inc. |  |  |  |

## Introduction

## Purpose of the 2015 Study

- To report and examine the general and industry trends of goodwill and goodwill impairment of U.S. companies.
- To report the 2015 results of the annual goodwill impairment survey of FEl members (the "2015 Survey").

2015 Study: Expanded Company Base Set
We expanded the company base set for the 2015 Study, using the S\&P Capital $I Q^{\circledR}$ database as the primary source of data. The primary difference in the current methodology compared to previous years is that the requirement that companies have stock returns data over the prior 5 -year period was removed from the selection process. This selection criterion was deemed relevant to analyses included in previous studies performed shortly after the financial crisis of 2008-2009.

To bridge methodologies and allow for year-to-year comparisons, we created a 2013 pro forma year using the new selection methodology. Starting with the 2014 dataset, we recalculated the 2013 goodwill impairments and accompanying metrics. Further adjustments were made as appropriate to arrive at the 2013 pro forma figures. A more detailed description of the 2015 Study methodology is included in the Appendix.

As with prior studies, calendar years (not "most recent fiscal years") were used to examine impairments during a specific period of time, regardless of company-specific choices of fiscal years.

Highlights of the 2015 Study
U.S. public companies recorded $\$ 26$ billion of goodwill impairment ("GWI") in calendar year 2014, representing an increase from the $\$ 22$ billion in 2013 pro forma. Likewise, the number of GWI events increased from 274 to 341 over the same period. Average GWI per event decreased slightly from $\$ 79$ million (2013 pro forma) to $\$ 75$ million in 2014. Both figures were down significantly from the average under the prior 2013 methodology ( $\$ 108$ million), likely due to the expanded data set in the 2015 Study.

Industries that recorded an increase in GWI in 2014 include, in order of magnitude (\$ billions):

- Energy (\$2.1 to \$5.8)
- Consumer Staples (\$1.0 to \$3.5)
- Financials (\$1.0 to \$3.1)
- Information Technology (\$1.6 to \$3.6)
- Industrials (\$3.2 to \$3.5)

The remaining industries recorded declines, with Healthcare plummeting from $\$ 3.6$ to $\$ 0.4$ billion (an $89 \%$ drop) and Materials from $\$ 4.6$ to $\$ 2.7$ billion (a $41 \%$ drop). Two of the top five largest impairment events of 2014 were in Energy, driving up the total for the industry. In fact, the impact of Energy on the overall 2015 Study was very pronounced: if Energy were excluded from 2013 pro forma and 2014, the aggregate GWI trend would have been flat.

The increased 2014 aggregate impairment amount was also consistent with generally observed U.S. macroeconomic trends. While the U.S. economic outlook continued to improve in 2014, with the S\&P 500 Index increasing approximately $11 \%$, plunging commodity prices in the latter half of the year affected certain industries disproportionately.

GWI concentration in 2014 was similar to the 2013 pro forma results. The top three GWI events amounted to 20\% (or \$5.3 billion) of GWI totals in 2014, a slight decline from $21 \%$ (or $\$ 4.7$ billion) in 2013 pro forma.

## Highlights of the 2015 Survey

The 2015 Survey continued to monitor FEl members' use of the optional qualitative test when testing goodwill for impairment (a.k.a. "Step 0"). The 2015 Survey demonstrates record use of the Step 0 test since the option first became available. Specifically, 29\% of public companies opted to use Step 0 in the 2013 Survey and this proportion increased to $43 \%$ in the 2014 Survey. Notably, the majority of public company respondents (54\%) in the 2015 Survey are now taking advantage of the simplified test. Private companies show a similar trend as they continue to embrace Step 0: 40\% of respondents currently apply it, which is nearly double the rate in the 2013 Survey (22\%). In contrast, only $28 \%$ of all respondents prefer the quantitative test, down from $45 \%$ in the 2013 Survey.

Two-thirds now believe that Step 0 meets its stated objective of reducing costs, a significant increase from 50\% in the 2014 Survey. In addition, nearly half of those that have never applied Step 0 will consider its use in the future.

## Goodwill Landscape

The graphic below captures the evolution of goodwill from 2013 to 2014. For reference, we are also including a comparison of certain metrics based on the 2013 pro forma dataset, relative to the 2013 figures using the prior methodology in last year's study.

If one examines this graphic from the top down, the source of goodwill is provided with a deal summary (both number of deals and value) for transactions involving a controlling interest of $50 \%$ or more, acquired by U.S. incorporated publicly-traded companies [see M\&A Activity].

Based on the above criteria, deal activity saw an increase in both volume and value in 2014. The number of closed deals grew by $9 \%$ and the deal value increased by a steep 62\%, leading to a slight increase in goodwill added to balance sheets, from $\$ 152$ billion in 2013 pro forma to $\$ 157$ billion in 2014. For context, the increase in goodwill added to balance sheets in 2013 due to the expanded data set is $\$ 5$ billion ( $\$ 147$ billion in 2013 using the prior methodology vs. $\$ 152$ billion in 2013 pro forma using the new methodology).

The Goodwill Activity bar chart shows the annual aggregate GWI (see amounts in the red font, shaded area), as well as the amount of goodwill added annually (see amounts in blue font), with the end-of-year (EOY) aggregate goodwill balance sliding along the scale.

For example, we can observe an increase in the goodwill impaired by U.S. companies from $\$ 22$ billion in calendar year 2013 on a pro forma basis to $\$ 26$ billion in 2014.

A limited number of events can have a dramatic impact on the annual impairment amounts. To provide perspective, the graphic below highlights the concentration of GWI amounts recorded in the top three events [see Top 3 GWI Concentration, as shown in the middle panel]. The top three GWI events accounted for $20 \%$ of the 2014 aggregate GWI amount. The 2013 pro forma concentration decreased slightly to $21 \%$ from $22 \%$ [see Top 3 GWI] as a result of the expanded dataset. It should be noted that the top three impairments (totaling $\$ 4.7$ billion) remained the same in 2013 using both the prior and the new methodology.

Lastly, while not a sole or definitive indicator of impairment, market capitalization should not be ignored during a goodwill impairment test. Market-to-book ratios for both the entirety of the 2015 Study as well as for those companies that recorded a GWI are also provided [see Median Market-to-Book in the bottom panel of the graphic]. The 2013 pro forma market-to-book ratio for all U.S companies in the study climbed to 2.1 x , compared to 1.8 x under the prior methodology. This increase is a function of the expanded dataset.

*Source: S\&P Capital IQ ${ }^{\circledR}$. M\&A Activity based on transactions closed in each year, where U.S. publicly-traded companies acquired a $50 \%$ or greater interest.

## Industry Focus: Oil \& Gas

One year ago, as of the preparation of the 2014 Study, the Oil \& Gas industry was thriving due to continued production expansion and oil prices hovering around $\$ 100$ per barrel. Valuation multiples reflected expected continued sector growth, and the commodity price outlook remained favorable, as it had been for several years. The U.S. Oil \& Gas industry was in its renaissance, thanks in part to the convergence of extensive domestic unconventional resources with technological advancements in hydraulic fracturing and horizontal drilling.

Only a year later, the Oil \& Gas industry is dealing with a precipitous decline of historical proportions rivaling the downturns of 1985 and 2008. While prior downturns were linked to broader economic declines, the 2014 decline resulted from the combination of significantly increased U.S. supply and a conscious and intentional effort by major member countries of OPEC (Organization of Petroleum Exporting Countries) to regain lost market share from U.S. shale producers. Saudi Arabia and Iraq alone accounted for a supply increase in excess of 1 million barrels per day over the second half of 2014. Questions regarding demand growth from China only exacerbated the supply-driven price decline. In a matter of less than six months, both WTI (West Texas Intermediate) and Brent crude oil prices declined by almost 50\% from their 2014 highs.

What OPEC did not anticipate was the resilience of U.S. production. Despite significant curtailment of capital spending and a drastic reduction in the operating rig count in the U.S. in the first quarter of 2015 , oil production remained steady and even increased. Inefficient rigs were mothballed and exploration efforts are a fraction of their 2014 levels, but the newest equipment continues to drill new wells in the most productive and profitable shale plays. New wells are drilled at substantially lower costs in fewer days, and longer laterals continue to improve the yield of each well. Altogether these dynamics are likely to allow most U.S. Oil \& Gas producers to maintain the production levels necessary to service their debt obligations in a \$40 to \$60 price per barrel range.

The combination of the U.S. shale resiliency with OPEC's unwillingness to reduce its production is likely to result in downward pressure on oil prices, possibly for years to come. And while OPEC underestimated the ability of the U.S. Oil \& Gas industry to rapidly adjust to a substantially lower price environment, the adjustment was not without its costs.

One of the most immediate impacts was substantial equity/market capitalization declines across the Oil \& Gas industry. Although Exploration and Production ("E\&P") companies were hedged for much of their production in 2015, realized prices will be vastly lower across the sector in 2016 and 2017. In addition, E\&P growth forecasts have been significantly reduced, a fact that has adversely impacted the growth expectations for midstream companies (including Master Limited Partnerships or "MLPs"). Oilfield Service ("OFS") companies share prices were perhaps hardest hit, as their income is largely linked to future drilling and exploration activities and they did not have the benefit of hedged revenue. OFS company response was unprecedented, both in terms of the speed and magnitude of their workforce reductions as well as the level of price reductions provided to E\&P customers critical to sustaining production and drilling efforts.

In the face of this downturn, 2014 saw an increase in the number and magnitude of impairments in the Oil \& Gas industry. However, analysis of goodwill impairments is inadequate to fully capture the impact of the downturn on the financial statements of Oil \& Gas companies. Accordingly, in addition to analysis of goodwill impairments in the industry, this featured Industry Focus includes analysis of reserve and Property, Plant and Equipment (PP\&E) writedowns recorded in 2014 versus the prior year, as well as sectorspecific commentary.
U.S. Rig Count and WTI Spot Price


Source: Baker Hughes North America Rotary Rig Count

## Industry Focus: Oil \& Gas

## Exploration \& Production

To understand the goodwill and asset impairments within the E\&P sector, it is necessary to appreciate several specific industry accounting considerations. First, in many E\&P transactions, the majority, if not all, of what would otherwise be characterized as excess purchase price is generally ascribed to reserves, resources and other identifiable assets rather than goodwill. Goodwill has become somewhat more common in E\&P transactions during the last five years in mergers and public company acquisitions, when buyers have paid both for the economic benefit of reserves and resources, as well as the market's growing perception of the target's ability to add future reserves on an accretive basis. However, reserves and resources continue to represent the largest component of E\&P balance sheets.

A major factor impacting the magnitude of asset impairments recorded by E\&P companies in 2014 is whether they record reserves using the Full Cost method of accounting or the Successful Efforts method. For E\&P companies using the Full Cost method, a "Current Price" (defined as the average of the trailing twelve months using the price from the first day of each month) is used in asset impairment tests. As three-quarters of the price points underlying Current Prices at December 31, 2014 were still close to $\$ 100$ per barrel, Full Cost impairments were limited in 2014. Reserve impairments are likely to accelerate through 2015 as months with pricing above $\$ 90$ per barrel are replaced with months below $\$ 60$ per barrel in the rolling twelvemonth Current Price.

For E\&P companies using the Successful Efforts method of accounting, lower price outlooks at the end of 2014 likely triggered impairment losses, although they may have been somewhat mitigated by outstanding hedges that will sustain favorable pricing through much of 2015. In addition, many industry analysts and E\&P companies reflected a more rapid recovery to higher forward looking prices in their 2014 year-end outlook. Even for E\&P companies using Successful Efforts, the evolving view that oil prices are likely to remain lower for longer, combined with the roll-off of beneficial hedges, is likely to result in additional goodwill and asset impairment charges during 2015. In fact, because the majority of value extracted from producing unconventional assets occurs within the first two to three years due to accelerated decline curves, the bulk of the output will occur prior to an expected rebound in pricing.

E\&P 2013 Impairment


In the aggregate, goodwill, asset and reserve impairments in the E\&P sector increased by almost 2.5 times in 2014 over 2013 levels, rising to over $\$ 41$ billion from $\$ 17$ billion. In both years, goodwill represented less than 10\% of the total charges recorded. Given E\&P asset values have a direct linkage to oil and other commodity prices, it is not surprising that the E\&P sector accounted for approximately $90 \%$ of the impairments in the Oil \& Gas industry in 2014. With hedges rolling off, price outlooks shifting lower and Current Prices declining as of the preparation of this 2015 Study, it is possible that E\&P sector write-offs in 2015 may exceed $\$ 50$ billion or more as the industry grapples with continued oversupply.

E\&P 2014 Impairment


## Industry Focus: Oil \& Gas

## Midstream / MLPs

While the decline in oil and gas prices has affected transportation and storage companies, the impact is less correlated with underlying commodity prices, as most operators in the sector benefit from long-term contracts with firm quantity commitments. In addition, a significant portion of revenue is sourced through fee-based contracts with ship-or-pay, or minimum volume commitments. These contracts protect MLPs from commodity exposure and provide earnings stability critical to their investors.

This insulation from commodity volatility has resulted in few goodwill or asset write-downs in 2014 and only a very modest increase over 2013. However, as E\&P companies continue to pull back on drilling and exploration programs, midstream companies have had to reassess their growth and expansion plans. While existing assets are likely to remain insulated from the current downturn (with the possible exception of storage facilities with limited long-term volume commitments), MLPs who purchased competitors over the past several years at prices that factored in significant expansion may have goodwill impairment exposure. Otherwise, assuming domestic production volumes remain flat or increase modestly, midstream asset utilization rates should remain at levels necessary to support contracted pipeline and storage facilities, even if commodity pricing remains significantly lower than 2013 and 2014 levels, likely limiting goodwill and other asset impairment exposure.
While MLP unit prices did not decline significantly at the end of 2014 , declines in 2015 reflect the reduction in the expected growth associated with expansions and new construction projects. However, exposure to impairment related to prevailing lower commodity prices will likely center on goodwill arising from recent acquisitions. In addition, most MLPs have a substantial "fair value cushion" (whereby the fair value of the reporting unit(s) exceeds their carrying amount(s), mitigating impairment risk), so it is likely that the Midstream / MLP sector will continue to represent the smallest portion of impairments (by dollar and count) within the Oil \& Gas industry in 2015.

## Oilfield Services

While the prices of OFS company shares, as well as their services declined substantially in the fourth quarter of 2014, the decline did not translate into a significant increase in the magnitude of impairments in 2014 versus 2013. However, while only $3 \%$ of the total sector goodwill was impaired in 2014, approximately $33 \%$ of the 143 publicly traded OFS companies in the U.S. (91) and Canada (52) recorded impairment charges. It is worth noting that while the E\&P and MLP sectors are largely domestic and therefore linked closely to production from U.S. shale operations, many OFS companies, particularly those with the majority of the approximately $\$ 29$ billion of OFS sector goodwill, operate on a global basis.

Midstream Impairments (\$ millions)


In assessing the relatively low magnitude of charges recorded in 2014, particularly relative to the share price declines for many OFS companies over the second half of the year, there are several factors that are worth noting. For one, large OFS companies are not entirely dependent on domestic well completions, and many benefit from geographic diversification. Many National Oil Companies ("NOCs") continued to drill on their planned schedule despite lower oil prices, and the OFS companies benefit in many cases from annual and multiyear contracts with both NOCs and other international producers. In addition, many OFS companies anticipate that delayed or deferred exploration and drilling will ultimately provide for future OFS demand growth, and they anticipate that even their U.S. and Canadian focused operations will ultimately return to targeted profitability levels, once they work through the business cycle.

Similar to Midstream, many OFS companies have grown organically during the most recent expansion (possibly augmented by a few minor acquisitions), and many OFS companies therefore started 2014 with a substantial fair value cushion. This cushion, combined with the relatively rapid recovery in oil prices predicted by analysts at the end of 2014, contributed to total impairments and write-offs only doubling from \$1 billion in 2013 to $\$ 2$ billion in 2014.

Oilfield Services Impairments (\$ millions)


## Industry Focus: Oil \& Gas

While goodwill may have been somewhat shielded for many OFS companies, there was a substantial acceleration of the number of rigs that were stacked in the first quarter of 2015 as contracts expired and were not renewed. The combination of retired rigs and other excess equipment taken out of service will likely result in a significant increase in the magnitude of asset impairments in 2015. As of the preparation of this 2015 Study, approximately half of the rigs in service at the 2014 peak are now offline. Most are unlikely to return to service, particularly given the substantial number of new rigs on order that have been delayed but will likely be delivered and brought online when oil prices ultimately rebound.

An interesting dynamic affecting 2015 may be the impact of several major transactions, combined with anti-trust divestiture requirements, which may significantly increase the overall amount of goodwill in the OFS sector. If oil prices remain low throughout 2015 and no resolution of the global oversupply presents itself, continuing downward pressure on both forecasted oil prices and OFS drilling and day rates will impact the magnitude of impairments in 2015. As a result, impairments may substantially exceed the $\$ 2$ billion in charges recorded in 2014.

## Overall Impairment Breakdown by Sector



## Summary

Oil \& Gas industry impairments in 2014 increased dramatically over recent years, primarily due to charges taken in the E\&P sector. Specifically, the majority of impairments in the Oil \& Gas industry in 2014 were recorded by E\&P companies operating under the Successful Efforts method of accounting.

As global oil supply continues to outstrip demand into 2015 and commodity prices are expected to remain well below 2013 and 2014 levels into the second half of this decade, the magnitude of impairments in the E\&P sector, and therefore the Oil \& Gas industry overall, is likely to accelerate in 2015. In general, 2015 is likely to see greater impairments across the E\&P sector, regardless of the method of accounting.

Both the WTI Current Price below $\$ 60$ per barrel as of the end of the third quarter of 2015 (versus approximately $\$ 90$ at the end of 2014) and write-offs through the first half of 2015 corroborate the likelihood that total charges in the E\&P sector will significantly exceed the $\$ 41$ billion recorded in 2014.

While impairments in the midstream / MLP sector are likely to remain modest and OFS charges may increase in 2015, it is ultimately the continued exposure to lower oil and commodity prices in the E\&P sector that is likely to result in the Oil \& Gas industry continuing to be one of the sectors with the greatest exposure to goodwill and asset impairment charges in 2015.

## 2015 Survey Results

During the summer of 2015 , an electronic survey on goodwill impairments was conducted using a sample of FEl members representing both public and private companies. This survey is performed annually and provides insight into goodwill impairments and members' views on related topics.

The 2015 Survey demonstrates record use of the Step 0 test since the option first became available. Specifically, $29 \%$ of public companies opted to use Step 0 in the 2013 Survey and this proportion increased to $43 \%$ in the 2014 Survey. Notably, the majority of public company respondents (54\%) in the 2015 Survey are now taking advantage of the simplified test. Private companies show a similar trend as they continue to embrace Step 0: 40\% of respondents currently apply it, which is nearly double the rate in the 2013 Survey (22\%).

To reflect the need for periodic quantitative updates following the adoption of Step 0, we included two additional response options in this year's survey. These options address if the entity, having considered the use of Step 0, had instead reverted to a fair value indication from a recent acquisition, or had performed a "refresh" of their quantitative (Step 1) analysis.


Respondents that refreshed their quantitative analysis (13\% of public and $5 \%$ of private respondents) are considered to be Step 0 users in the 2015 Survey, and are included in the totals (see Question 9). It is also notable that two-thirds of respondents now believe that Step 0 meets its stated objective of reducing costs, a significant increase from 50\% in the 2014 Survey (see Question 11).

Question 1: What is your company's industry? ( $\mathrm{N}=219$ )

| Public Company (81) |  | Private Company (138) |  |
| :---: | :---: | :---: | :---: |
| Industry | \% of Total | Industry | \% of Total |
| Manufacturing | 20\% | Manufacturing | 14\% |
| Medical/Pharmaceutical | 12\% | Technology | 9\% |
| Banking/Financial Services | 9\% | Professional Services | 8\% |
| Consumer Goods | 9\% | Healthcare Services | 7\% |
| Technology | 6\% | Energy/Utilities/Oil \& Gas | 6\% |
| Healthcare Services | 4\% | Insurance | 4\% |
| Energy/Utilities/Oil \& Gas | 4\% | Non-Profit Organizations | 4\% |
| Insurance | 4\% | Banking/Financial Services | 4\% |
| Construction/Engineering | 4\% | Construction/Engineering | 4\% |
| Food/Restaurant | 4\% | Food/Restaurant | 4\% |
| High-Tech or Software | 4\% | High-Tech or Software | 4\% |
| Telecommunications | 4\% | Real Estate | 4\% |
| Retail | 2\% | Distribution | 4\% |
| Arts/Entertainment | 2\% | Consumer Goods | 3\% |
| Service | 2\% | Transportation | 3\% |
| Other (less than 2\%) | 10\% | Medical/Pharmaceutical | 2\% |
|  |  | Retail | 2\% |
|  |  | Other (less than 2\%) | 14\% |

[^0]
## Goodwill Impairment

2015 Survey Results
wo-thirds now believe that Step 0 meets its stated objective of reducing costs, a significant increase from $50 \%$ in the 2014 Survey. In addition, nearly
half of those that have never applied Step 0 will consider its use in the future

Of those private companies that will ot adopt the PCC alternative for intangible assets (ASU 2014-18) only $14 \%$ expect to become public business entities.

Question 15 asked respondents to rank their views regarding various aspects of PCC's work and its future well as below is based on all responents who expressed an opinion on these issues.

Nearly two-thirds of all respondents gree that the PCC should transition into an advisory role to the FASB, with he objective of continuing to simplify ules for all companies.


The 2015 Survey demonstrates record use of the Step 0 test since the option first became available. Specifically, $29 \%$ of public companies opted to use Step 0 in the 2013 Survey and this proportion increased to $43 \%$ in the 2014 Survey. Notably, the majority of public company respondents (54\%) advantage of the simplified test. Priv advanage sum show a similar trend as they continue to embrace Step 0:40\% of respondents currently apply it, which is nearly double the rate in the 2013 Survey (22\%).

A significant portion ( $39 \%$ ) of private Companies indicate that they will not dopt the PCC alternative for goodw Close to testing (ADUanies in this subgroup will not adopt the PCC alternative for intangible assets (ASU 2014-18) either, compared to $61 \%$ for private companies overall

103 private companies with revenue ess than $\$ 250$ million provided $47 \%$ of this year's responses. Technology, Services were the most prevalent industries in this group.

Survey responses are provided on the following two pages. Overall responses, as well as those of the four subsets of respondents (small vs. large companies; public vs. private companies) have been detailed for additional insight into the views of these four groups.

## 2015 Survey Results*

|  | Public |  |  |
| :--- | :--- | :--- | :--- |

[^1]
## 2015 Survey Results*

|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
|  |  | Public |  |  |

[^2]
# Summary Statistics by Industry <br> (Table 1) 

Table 1 summarizes the annual amount of GWI and number of GWI events by industry, the proportion of companies within each industry that carry goodwill, and the percentage of those that recorded a GWI. This format allows for a ready comparison of data across industries over time. ${ }^{1}$

Industries are listed in descending order of their total GWI amounts for 2014. For example, Energy tops the list with its $\$ 5.8$ billion aggregate impairment.

Additionally, the graphs on the right in Table 1 provide for a quick comparison of (i) the preponderance of companies with goodwill within each industry; and (ii) the proportion of those companies that have recorded a GWI. For example:


20\% of Energy companies carried goodwill in 2014

$23 \%$ of those companies recorded an impairment.

In light of the dataset expansion for the 2015 Study, an additional column has been added to Table 1. This "2013 Pro Forma" column is included to provide a basis for comparison to the current dataset for 2014. (See the Introduction section for a discussion about the expanded company base set for the 2015 Study and the creation of a 2013 pro forma year for comparison purposes. Also refer to the Appendix for a description of the 2015 Study methodology.)

## Goodwill Impairments

The first row of Table 1 data for each industry presents the annual dollar amounts of GWI (\$ billions), immediately followed by the number of impairment events (shown in parentheses). ${ }^{2}$

In general, 2014 was a year of mixed results for the ten industries. Overall, based on the expanded dataset for 2013 and 2014, the total GWI increased from $\$ 21.7$ billion in 2013 pro forma to $\$ 25.7$ billion in 2014 (an $18 \%$ rise). The number of GWI events increased from 274 to 341 for the same period. Average GWI per event decreased slightly from $\$ 79$ million (2013 pro forma) to $\$ 75$ million in 2014 . Both figures were down significantly from the average under the prior 2013 methodology ( $\$ 108$ million) likely due to the expanded data set in the 2015 Study.

Industries that recorded an increase in GWI include (\$ billions):

- Energy (\$2.1 to \$5.8)
- Consumer Staples (\$1.0 to \$3.5)
- Financials (\$1.0 to \$3.1)
- Information Technology (\$1.6 to \$3.6)
- Industrials (\$3.2 to \$3.5)

The remaining industries recorded declines, with Healthcare plummeting from $\$ 3.6$ to $\$ 0.4$ billion (an 89\% drop) and Materials from $\$ 4.6$ to $\$ 2.7$ billion (a $41 \%$ drop).

Two of the top five largest impairment events of 2014 were in Energy, driving up the total for the industry. In fact, the impact of Energy on the overall 2015 Study was very pronounced: if Energy were excluded from 2013 pro forma and 2014, the aggregate GWI trend would have been flat.

## Percent of Companies with Goodwill

Since companies that do not carry goodwill on their books are also not susceptible to a GWI, for perspective, the third row in Table 1 provides the proportion of companies with goodwill within each industry. Overall, approximately one-third of U.S. companies carry some amount of goodwill on their balance sheets, with the average remaining somewhat consistent at approximately $32 \%$ over the last two years within the expanded dataset. This proportion declined from approximately $43 \%$ in prior years, because of the 3,500 or so companies that were added to the study, only $13 \%$ carried goodwill. This decline occurred in nine of the ten industries, with Financials being the exception.

## Percent with Goodwill Recording a GWI

The fourth row in Table 1 indicates the percentage of the companies with goodwill that recorded a GWI. This differs from the first row, where the percentages are based on all companies in each industry, rather than limited to those that carry goodwill on their balance sheets.

In 2014, Energy topped the list at $23 \%$ as the industry with the highest proportion of companies with goodwill recognizing a GWI. Energy also showed a substantial increase from 2013 based on both the old and new datasets. With the exception of Healthcare, all other industries saw an uptick in this ratio, with notable increases seen in Consumer Staples (from 8.7\% to 14.6\%), Consumer Discretionary (from $10.7 \%$ to $14.1 \%$ ), and Financials (from 4.4\% to 7.7\%).

In aggregate, the average annual industry impairment percentages for companies with goodwill increased from $10.1 \%$ in 2013 pro forma to $12.3 \%$ in 2014.

[^3]| 2014 Goodwil\| | 2011 | 2012 | 2013 | $2013$ <br> Pro Forma |  | 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Impairment <br> (Table 1) $2014$ | Goodwill Impairments: $\$$ billions (number of events) <br> Percent of Total Companies that Recorded GWI <br> Percent of Companies with Goodwill <br> Percent of Companies with Goodwill that Recorded GWI |  |  |  |  | Companies with GW | Percent <br> Recording <br> GWI |
| Energy <br> (696) | 1.4 (8) | 2.4 (11) | 2.2 (14) | 2.1 (19) | 5.8 (32) | 20\% | 23\% |
|  | 2.9\% | 3.5\% | 4.4\% | 2.7\% | 4.6\% |  |  |
|  | 34.3\% | 33.5\% | 32.1\% | 20.1\% | 20.0\% |  |  |
|  | 8.3\% | 10.5\% | 13.6\% | 13.6\% | 23.0\% |  |  |
| Information | 3.3 (45) | 22.0 (53) | 1.4 (45) | 1.6 (58) | 3.6 (66) | 36\% | 12\% |
| Technology | $5.6 \%$ $55.3 \%$ | $\begin{array}{r} 6.5 \% \\ 54.2 \% \end{array}$ | $\begin{array}{r} 5.7 \% \\ 53.7 \% \end{array}$ | $\begin{array}{r} 3.8 \% \\ 35.0 \% \end{array}$ | $\begin{array}{r} 4.3 \% \\ 36.2 \% \end{array}$ |  |  |
|  | 10.2\% | 12.0\% | 10.6\% | 10.8\% | 11.9\% |  |  |
| dustrials | 2.8 (38) | 6.5 (50) | 3.0 (45) | 3.2 (61) | 3.5 (69) | 39\% | 16\% |
| $(1,108)$ | $\begin{array}{r} 6.4 \% \\ 61.6 \% \end{array}$ | $\begin{array}{r} 8.2 \% \\ 60.2 \% \end{array}$ | $\begin{array}{r} 7.4 \% \\ 59.2 \% \end{array}$ | $\begin{array}{r} 5.5 \% \\ 39.3 \% \end{array}$ | $\begin{array}{r} 6.2 \% \\ 39.4 \% \end{array}$ |  |  |
|  | 10.4\% | 13.6\% | 12.4\% | 14.0\% | 15.8\% |  |  |
| Consumer Staples <br> (467) | 5.0 (13) | 1.3 (14) | 1.0 (9) | 1.0 (10) | 3.5 (18) | 26\% | 15\% |
|  | 7.0\% | 7.0\% | 4.6\% | 2.1\% | 3.9\% |  |  |
|  | 51.9\% | 48.3\% | 49.5\% | 24.6\% | 26.3\% |  |  |
|  | 13.4\% | 14.4\% | 9.4\% | 8.7\% | 14.6\% |  |  |
| Financials | 5.8 (33) | 2.8 (24) | 1.0 (13) | 1.0 (22) | 3.1 (40) | 35\% | 8\% |
|  | 2.2\% | 1.6\% | 0.8\% | 1.5\% | 2.7\% |  |  |
| $(1,475)$ | 28.5\% | 28.9\% | 29.4\% | 33.6\% | 35.1\% |  |  |
|  | 7.7\% | 5.4\% | 2.9\% | 4.4\% | 7.7\% |  |  |
| Consumer | 2.9 (47) | 4.5 (38) | 2.9 (35) | 3.1 (46) | 2.8 (61) | 35\% | 14\% |
|  | 7.5\% | 5.9\% | 5.7\% | 3.7\% | 4.9\% |  |  |
| iscretionary | 53.7\% | 51.9\% | 53.4\% | 34.3\% | 34.5\% |  |  |
| $(1,253)$ | 13.9\% | 11.3\% | 10.6\% | 10.7\% | 14.1\% |  |  |
| Materials | 1.2 (10) | 3.6 (10) | 4.5 (8) | 4.6 (18) | 2.7 (18) | 20\% | 14\% |
|  | 4.3\% | 3.8\% | 2.9\% | 2.7\% | 2.7\% |  |  |
| (657) | 49.8\% | 43.5\% | 43.8\% | 20.2\% | 19.8\% |  |  |
|  | 8.7\% | 8.8\% | 6.7\% | 13.5\% | 13.8\% |  |  |
| Healthcare | 3.7 (27) | 6.0 (28) | 3.4 (21) | 3.6 (34) | 0.4 (29) | 28\% | 9\% |
|  | 4.3\% | 4.4\% | 3.3\% | 2.7\% | 2.3\% |  |  |
| $(1,243)$ | 40.3\% | 39.6\% | 41.0\% | 26.3\% | 27.6\% |  |  |
|  | 10.7\% | 11.1\% | 8.0\% | 10.4\% | 8.5\% |  |  |
| (161) | 0.0 (1) | 2.1 (4) | 0.4 (2) | 0.4 (3) | 0.2 (5) | 39\% | 8\% |
|  | 1.0\% | 4.0\% | 2.1\% | 1.9\% | 3.1\% |  |  |
|  | 56.7\% | 55.6\% | 56.7\% | 37.3\% | 39.1\% |  |  |
|  | 1.8\% | 7.3\% | 3.6\% | 5.0\% | 7.9\% |  |  |
| Telecomm. | 2.8 (5) | 0.1 (3) | 1.1 (1) | 1.1 (3) | 0.1 (3) | 32\% | 9\% |
|  | 8.1\% | 4.8\% | 1.7\% | 2.7\% | 2.7\% |  |  |
| Services | 53.2\% | 55.6\% | 53.3\% | 34.5\% | 31.8\% |  |  |
| (110) | 15.2\% | 8.6\% | 3.1\% | 7.9\% | 8.6\% |  |  |
| Otal | 29.1 (227) | 51.4 (235) | 20.9 (193) | 21.7 (274) | 25.7 (341) | 32\% | 12\% |
|  | 4.5\% | 4.5\% | 3.7\% | 3.1\% | 3.9\% |  |  |
|  | 44.4\% | 43.4\% | 43.4\% | 31.1\% | 31.9\% |  |  |
|  | 10.2\% | 10.5\% | 8.6\% | 10.1\% | 12.3\% |  |  |

# Summary Statistics by Industry <br> (Table 2) 

Table 1 captured the total amount of GWI and the frequency of events by industry. In Table 2, the focus shifts to the respective industries' (i) relative importance of goodwill to the overall asset base (goodwill intensity); (ii) magnitude of annual impairment relative to the carrying amount of goodwill; and (iii) magnitude of such impairment in relation to total assets (the last two being measures of loss intensity).

Goodwill intensity, defined here as goodwill as a percentage of total assets (GW/TA), measures the proportion of an industry's total assets represented by goodwill. Since goodwill arises as a result of a business combination, goodwill intensity is greater in industry sectors with significant M\&A activity.

The first loss intensity measure, goodwill impairment to goodwill (GWI/GW), indicates the magnitude of goodwill impairments. In other words, it measures the proportion of an industry's goodwill that is impaired each year.

These first two metrics are captured visually for 2014 on the graphs on the right of Table 2. For example:


5\% of the Energy industry asset base was made up of goodwill

4.9\% of Energy's prior year goodwill was impaired.

The second loss intensity measure, goodwill impairments to total assets (GWI/TA), quantifies the percent of an industry's total asset base that was impaired. Note that the use of the expanded dataset did not have a significant impact on these measures. (See the Introduction section for a discussion about the expanded company base set for the

|  |  | Intensity <br> Measure | How? | Why? |
| :--- | :--- | :--- | :--- | :--- |
| Goodwill <br> Intensity Which industries had/have <br> the most goodwill <br> on their balance sheets? $\mathrm{GW} / \mathrm{TA}$ | Goodwill as a percentage <br> of total assets, measured <br> at year end | Indicates how significant <br> an industry's goodwill is in <br> relation to total assets. |  |  |
| Loss <br> Intensity | Which industries' <br> goodwill got hit hardest <br> by impairments? | GWI/GW | Goodwill impairments (total) <br> as a percentage of the prior <br> year's total goodwill | Indicates how impairments <br> impacted each industry's <br> goodwill. |
| Loss <br> Intensity | Which industries' balance <br> sheets got hit hardest by <br> impairments? | GWI/TA | Goodwill impairments (total) <br> as a percentage of the prior <br> gear's total assets | Indicates how impairments <br> impacted each industry's <br> total assets. |

2015 Study and the creation of a 2013 pro forma year. Also refer to the Appendix for a description of the 2015 Study methodology).

## Goodwill Intensity

The first row in Table 2 illustrates Goodwill to Total Assets (GW/TA) reported over time for each industry, with 2014 specifically highlighted in the gray circle of the graphic displayed farthest on the right.

Aggregate goodwill as a percentage of total assets for U.S. companies (across all industries) was approximately $6 \%$ in each of the years. However, this ratio can vary significantly by industry; for example, in 2014 it ranged from 1.5\% for Financials to 23.0\% for Healthcare.

Healthcare (which includes, but is not limited to, Biotechnology and Pharmaceutical companies) continued to exhibit the highest goodwill intensity during the period. Contributing factors include ongoing transaction activity as well as high growth expectations from future (yet-to-be-identified) technologies, which may make goodwill a significant component of an acquisition price.

Within each industry, goodwill intensity has been fairly stable over time and across datasets. Three industries exhibited a notable upward movement in 2014 when compared to 2013 pro forma (in order of magnitude):

- Telecomm Services (16.8\% to 17.9\%)
- Information Technology (18.6\% to 19.3\%)
- Materials ( $12.9 \%$ to $13.5 \%$ )


## Goodwill Impairment to Goodwill

The second row of Table 2 presents the first measure of loss intensity (GWI/GW) recognized for each industry over time, with 2014 metrics displayed in the triangle portion of the graphic located on the far right.

While the total amount of impairment increased from $\$ 21.7$ billion in 2013 pro forma to $\$ 25.7$ billion in 2014 (Table 1), there was a significant increase in Energy GWI from $\$ 2.1$ to $\$ 5.8$ billion. This led to a jump in its loss intensity factor from $1.9 \%$ in 2013 pro forma to 4.9\% in 2014. Information Technology ( $0.4 \%$ to $0.9 \%$ ), Consumer Staples ( $0.4 \%$ to $1.3 \%$ ), and Financials ( $0.3 \%$ to $0.8 \%$ ) also increased. All other industries held steady or displayed a decline in loss intensity from 2013 pro forma to 2014.

## Goodwill Impairment to Total Assets

This second measure of loss intensity is presented in the third row of Table 2 for each industry. Goodwill impairment charges represent a relatively small proportion of a company's total asset base. Materials' 0.6\% GWI/TA ratio in 2013 pro forma and $0.3 \%$ in 2014 was the largest of any industry in the expanded dataset. The total of all industries has remained at $0.1 \%$ during the period shown (2011-2014).


## Industry Spotlights

In contrast to Tables 1 and 2, the Industry Spotlights allow the reader a more in-depth look at the 2014 statistics for the respective industries.

Industry Spotlights cover ten industry sectors. They provide a focus on relevant metrics and statistics for the respective industries. Each spotlight displays a variety of data as well as the top three companies that recognized the highest amount of goodwill impairment for the year.

## Highlights

Energy recognized $\$ 5.8$ billion of GWI making it the hardest hit in 2014. The amount of GWI more than doubled from $\$ 2.1$ billion in 2013 pro forma. Two of the top five impairment events took place in Energy. The remaining three top impairments occurred in Materials, Consumer Staples and Financials.

Information Technology had the largest net increase in goodwill during 2014 with approximately $\$ 64$ billion added while $\$ 4$ billion was impaired.

Note that the timeframe for the two graphics on the top of each Spotlight has been modified to accommodate the expanded dataset in this year's study. The change in methodology created a less meaningful comparison in the particular case of Consumer Staples relative to past studies, where a 5 -year trend was depicted. During 2014, several large consumer products multinationals were materially impacted by foreign currency losses (due to the significant strength of the U.S. dollar during 2014). In addition, there were a few large divestitures in the industry. Combined, these factors depressed the year-end goodwill balance for the industry and this explains why Consumer Staples appears to have a negative goodwill addition of $\$ 1$ billion from 2013 to 2014 (see Consumer Staples Spotlight).

## Market-to-Book Value

While not a sole or definitive indicator of impairment, a company's market capitalization should not be ignored during a goodwill impairment test. Understanding the dynamics of the market-to-book ratios is informative, but the fact that an individual company has a ratio below 1.0 does not by default result in failing either Step 1 or 2 of the goodwill impairment test. Reporting unit structures, their respective performance, and where the goodwill resides are a few of the critical factors that must be considered in the impairment testing process.

A low market-to-book ratio will, however, likely create challenges in supporting the Step 0 "more-likely-than-not" (greater than a $50 \%$ likelihood) conclusion that the fair value of a reporting unit is not less than its carrying amount, required from a qualitative assessment.

Guide
The guide below provides a brief description of the components of the Industry Spotlights.

## Goodwill Trends

Provides the goodwill amounts for 2013 pro forma and 2014, as well as the aggregate goodwill additions and impairments over that period.


## Market-to-Book Ratio Distribution

Highlights the number of companies in the industry (shown in percentages terms) with a market-to-book ratio below and above 1.0. The blue shaded area to the left of the needle further separates the number of companies with a ratio above and below 0.5. Although not predictive in and of itself, companies with a low market-to-book ratio would be at a greater risk of impairment.

## Size of Industry

Represents the size of the industry relative to the combined size of all the companies included in the 2015 Study sample, measured in terms of market capitalization.

Top 3 Industry Goodwill Impairments Highlights the top 3 impairments recorded in the industry during calendar year 2014.

## Impairment History

Annual amounts and number of goodwill impairment events. To enable transitional comparisons, data for 2013 has been provided under both the prior methodology and the new methodology that expanded the dataset (2013 pro forma). The industry market-to-book ratio (red line) provides some context for the annual impairment measures, although it is not predictive in and of itself.

 Goodwill Intensity (GWITA), Goodwill Impairment to Goodwill (GWI/GW), Companies with Goodwill and the percentage of those that recorded goodwill impairment reported for calendar year 2014 are depicted here and also in Tables 1 and 2 .


## 2014 Industry Spotlight

GICS Code 10


Market-to-Book Ratio Distribution
(Based on Number of Companies)

(Percentages of Companies Below / Above 1.0)

20.0\%

Companies with Goodwill

## 5.0\%

Goodwill to Total Assets (GW/TA)
23.0\%

Percent of Companies with Goodwill that Recorded a Goodwill Impairment in 2014

## 4.9\%

Percent of Goodwill Impaired (GWI/GW ratio)
1.3

Market-to-Book Ratio (median)


Top 3 Industry Goodwill Impairments
Devon Energy Corporation ....... $\$ 1,941$ million
Apache Corp. \$1,266 million
Energy Transfer Equity, L.P. ......... $\$ 370$ million


## 2014 Industry Spotlight

## Materials

GICS Code 15


Market-to-Book Ratio Distribution
(Based on Number of Companies)

(Percentages of Companies Below / Above 1.0)


Companies
19.8\%

Companies with Goodwill
13.5\%

Goodwill to Total Assets (GW/TA)
13.8\%

Percent of Companies with Goodwill that Recorded a Goodwill
Impairment in 2014
2.6\%

Percent of Goodwill Impaired (GWI/GW ratio)
2.6

Market-to-Book Ratio (median)


## Top 3 Industry Goodwill Impairments

Freeport-McMoRan Inc.
\$1,717 million
Air Products \& Chemicals Inc...... $\$ 305$ million
OM Group Inc.
. $\$ 169$ million


## 2014 Industry Spotlight

## Industrials

GICS Code 20


39.4\%

Companies with Goodwill
16.5\%

Goodwill to Total Assets (GW/TA)
15.8\%

Percent of Companies with Goodwill that Recorded a Goodwill
Impairment in 2014
0.8\%

Percent of Goodwill Impaired (GWI/GW ratio)
2.4

Market-to-Book Ratio (median)


Top 3 Industry Goodwill Impairments
Emerson Electric Co. $\qquad$ . $\$ 508$ million
KBR, Inc. \$446 million
Kennametal Inc. \$375 million
$\qquad$

Kennametal


## 2014 Industry Spotlight

## Consumer Discretionary

GICS Code 25


34.5\%

Companies with
Goodwill


Goodwill to Total Assets (GW/TA)
14.1\%

Percent of Companies with Goodwill that Recorded a Goodwill
Impairment in 2014

## 0.9\%

Percent of Goodwill Impaired (GWI/GW ratio)
2.6

Market-to-Book Ratio (median)


## Top 3 Industry Goodwill Impairments

Caesars Entertainment Corp ....... $\$ 710$ million
Penn National Gaming Inc. .......... $\$ 212$ million
Quiksilver Inc. $\qquad$ \$193 million


## 2014 Industry Spotlight

## Consumer Staples

GICS Code 30


Market-to-Book Ratio Distribution
(Based on Number of Companies)

(Percentages of Companies Below / Above 1.0)

Companies
26.3\%

Companies with Goodwill

## 20.0\%

Goodwill to Total Assets (GW/TA)
14.6\%

Percent of Companies with Goodwill that Recorded a Goodwill Impairment in 2014
1.3\%

Percent of Goodwill Impaired (GWI/GW ratio)
3.4

Market-to-Book Ratio (median)


## Top 3 Industry Goodwill Impairments

The Procter \& Gamble Co. ....... $\$ 1,603$ million
ConAgra Foods, Inc. $\qquad$ \$836 million
Roundy's, Inc. $\qquad$ \$280 million

Index (Year End 2009 = \$1)


## 2014 Industry Spotlight

Healthcare
GICS Code 35

Market-to-Book Ratio Distribution
(Based on Number of Companies)

27.6\%

Companies with Goodwill
23.0\%

Goodwill to Total Assets (GW/TA)
8.5\%

Percent of Companies with Goodwill that Recorded a Goodwill
Impairment in 2014

## 0.1\%

Percent of Goodwill Impaired (GWI/GW ratio)
4.1

Market-to-Book Ratio (median)


Top 3 Industry Goodwill Impairments
Merck \& Co. Inc.
. $\$ 93$ million
Symmetry Surgical Inc.
. $\$ 56$ million
MedAssets, Inc. $\qquad$ . $\$ 53$ million

Index (Year End 2009 = \$1)


## 2014 Industry Spotlight

GICS Code 40


Market-to-Book Ratio Distribution
(Based on Number of Companies)

(Percentages of Companies Below / Above 1.0)

35.1\%

Companies with Goodwill


Goodwill to Total Assets (GW/TA)
7.7\%

Percent of Companies with Goodwill that Recorded a Goodwill Impairment in 2014


Percent of Goodwill Impaired (GWI/GW ratio)


Market-to-Book Ratio (median)


Top 3 Industry Goodwill Impairments
First Niagara Financial Group Inc. ..... $\$ 1,100$ million Genworth Financial, Inc. $\qquad$ . $\$ 849$ million
Ocwen Financial Corp. $\qquad$ \$420 million

Index (Year End 2009 = \$1)


## 2014 Industry Spotlight

## Information Technology

GICS Code 45

36.2\%

Companies with Goodwill
19.3\%

Goodwill to Total Assets (GW/TA)
11.9\%

Percent of Companies with Goodwill that Recorded a Goodwill
Impairment in 2014

## 0.9\%

Percent of Goodwill Impaired (GWI/GW ratio)


Market-to-Book Ratio (median)


## Top 3 Industry Goodwill Impairments

Juniper Networks, Inc. ......................................... $\$ 850$ million
Leidos Holdings, Inc. ..................... $\$ 386$ million
Monster Worldwide, Inc. .................. $\$ 326$ million


## 2014 Industry Spotlight

## Telecommunication Services

GICS Code 50


Market-to-Book Ratio Distribution
(Based on Number of Companies)



Companies
31.8\%

Companies with Goodwill


Goodwill to Total Assets (GW/TA)
8.6\%

Percent of Companies with Goodwill that Recorded a Goodwill Impairment in 2014


Percent of Goodwill Impaired (GWI/GW ratio)
2.3

Market-to-Book Ratio (median)


Top 3 Industry Goodwill Impairments
Telephone \& Data Systems Inc. .... \$88 million
Unified Signal, Inc.
$\$ 8$ million
Alaska Communications
Systems Group Inc.
\$6 million


## 2014 Industry Spotlight

## Utilities

GICS Code 55


Market-to-Book Ratio Distribution
(Based on Number of Companies)

(Percentages of Companies Below / Above 1.0)
39.1\%

Companies with Goodwill

## 4.5\%

Goodwill to Total Assets (GW/TA)
7.9\%

Percent of Companies with Goodwill that Recorded a Goodwill Impairment in 2014

## 0.3\%

Percent of Goodwill Impaired (GWI/GW ratio)


Market-to-Book Ratio (median)


Top 3 Industry Goodwill Impairments
The AES Corporation.............................. $\$ 164$ million
Dominion Resources, Inc. .............................................................................


## 2014 Composite Industry Spotlight



Market-to-Book Ratio Distribution
(Based on Number of Companies)


## 8,705 <br> Companies

31.9\%

Companies with Goodwill

## 6.4\%

Goodwill to Total Assets (GW/TA)
12.3\%

Percent of Companies with Goodwill that Recorded a Goodwill Impairment in 2014
1.0\%

Percent of Goodwill Impaired (GWI/GW ratio)
2.1

Market-to-Book Ratio (median)

Size of Sectors
(Relative to Study's Total Market Cap)


## Top 3 Industry Goodwill Impairments

Devon Energy Corporation $\qquad$ $\$ 1,941$ million
Freeport-McMoRan Inc. $\qquad$ . $\$ 1,717$ million The Procter \& Gamble Company .... $\$ 1,603$ million

Cumulative 5-year Total Return by Industry from 2010 to 2014 Index
(Year End 2009 = \$1)


# Goodwill Impairments by Sub-Industry 

## Calendar Year 2014

Goodwill Intensity:

- Goodwill to Total Assets (GW/TA)

Loss Intensity:

- Goodwill Impairment to Goodwill (GWI/GW)

List of Industries by Sub-Industry, as defined by Global Industry Classification Standard (GICS)

| GICS <br> Code | GICS <br> Sub-Industry Name | Number Co.'s | \% of Co.'s with GW | GW/TA | GWI/GW | \% of Co's with GW that Recorded GWI | Goodwill Impairment (in \$millions) | Market-to-Book Ratio |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Energy |  |  |  |  | \$5,793 (industry total) |  |  |
| 10101010 | Oil and Gas Drilling | 12 | 17\% | 0.8\% | 4.8\% | 50.0\% | \$11 | 0.7 |
| 10101020 | Oil and Gas Equipment and Services | 98 | 46\% | 14.5\% | 3.0\% | 24.4\% | \$849 | 1.4 |
| 10102010 | Integrated Oil and Gas | 7 | 29\% | 0.7\% | - | - | - | 1.6 |
| 10102020 | Oil and Gas Exploration and Production | 399 | 6\% | 2.3\% | 19.6\% | 45.8\% | \$3,752 | 1.1 |
| 10102030 | Oil and Gas Refining and Marketing | 69 | 30\% | 6.5\% | 0.4\% | 9.5\% | \$43 | 1.3 |
| 10102040 | Oil and Gas Storage and Transportation | 65 | 63\% | 11.6\% | 1.5\% | 14.6\% | \$830 | 2.3 |
| 10102050 | Coal and Consumable Fuels | 46 | 9\% | 0.4\% | 87.7\% | 25.0\% | \$309 | 1.5 |
|  | Materials |  |  |  |  | \$2,716 (industry total) |  |  |
| 15101010 | Commodity Chemicals | 56 | 21\% | 12.4\% | 0.2\% | 8.3\% | \$4 | 2.2 |
| 15101020 | Diversified Chemicals | 9 | 56\% | 15.1\% | 0.2\% | 20.0\% | \$50 | 2.6 |
| 15101030 | Fertilizers and Agricultural Chemicals | 30 | 23\% | 14.0\% | 0.3\% | 28.6\% | \$28 | 3.0 |
| 15101040 | Industrial Gases | 5 | 60\% | 13.0\% | 5.0\% | 33.3\% | \$305 | 4.1 |
| 15101050 | Specialty Chemicals | 85 | 44\% | 20.2\% | 0.7\% | 5.4\% | \$175 | 3.0 |
| 15102010 | Construction Materials | 23 | 30\% | 28.5\% | - | - | - | 2.3 |
| 15103010 | Metal and Glass Containers | 13 | 62\% | 25.8\% | 0.5\% | 12.5\% | \$50 | 3.9 |
| 15103020 | Paper Packaging | 18 | 61\% | 20.0\% | - | - | - | 3.0 |
| 15104010 | Aluminum | 10 | 40\% | 12.8\% | 0.0\% | 25.0\% | \$0 | 1.4 |
| 15104020 | Diversified Metals and Mining | 163 | 5\% | 0.6\% | 74.5\% | 62.5\% | \$1,850 | 2.5 |
| 15104030 | Gold | 108 | 1\% | 0.4\% | - | - | - | 2.6 |
| 15104040 | Precious Metals and Minerals | 53 | - | - | - | - | - | 5.2 |
| 15104045 | Silver | 9 | - | - | - | - | - | 0.9 |
| 15104050 | Steel | 44 | 41\% | 7.6\% | 2.4\% | 16.7\% | \$153 | 1.3 |
| 15105010 | Forest Products | 14 | 14\% | 0.7\% | - | - | - | 3.0 |
| 15105020 | Paper Products | 17 | 41\% | 10.6\% | 1.9\% | 14.3\% | \$100 | 2.6 |
|  | Industrials |  |  |  |  | \$3,512 (industry total) |  |  |
| 20101010 | Aerospace and Defense | 102 | 48\% | 26.9\% | 0.2\% | 12.2\% | \$256 | 2.5 |
| 20102010 | Building Products | 40 | 65\% | 18.0\% | 1.4\% | 11.5\% | \$109 | 3.7 |
| 20103010 | Construction and Engineering | 57 | 46\% | 23.1\% | 4.7\% | 19.2\% | \$517 | 1.8 |
| $\underline{20104010}$ | Electrical Components and Equipment | 124 | 25\% | 23.9\% | 5.2\% | 25.8\% | \$869 | 2.4 |
| 20104020 | Heavy Electrical Equipment | 36 | 14\% | 19.8\% | 0.4\% | 40.0\% | \$2 | 2.6 |
| 20105010 | Industrial Conglomerates | 14 | 50\% | 10.9\% | 0.1\% | 14.3\% | \$103 | 2.6 |
| 20106010 | Construction Machinery and Heavy Trucks | 41 | 63\% | 9.8\% | 0.8\% | 7.7\% | \$142 | 2.3 |
| $\underline{20106015}$ | Agricultural and Farm Machinery | 12 | 42\% | 3.1\% | 1.7\% | 20.0\% | \$37 | 3.3 |
| $\underline{20106020}$ | Industrial Machinery | 171 | 42\% | 26.7\% | 1.0\% | 9.9\% | \$425 | 2.4 |
| 20107010 | Trading Companies and Distributors | 67 | 42\% | 15.3\% | 1.3\% | 10.7\% | \$154 | 1.9 |

## Goodwill Impairments by Sub-Industry <br> Calendar Year 2014

List of Industries by Sub-Industry, as defined by Global Industry Classification Standard (GICS)

| GICS <br> Code | GICS <br> Sub-Industry Name | Number Co.'s | \% of Co.'s with GW | GW/TA | GWI/GW | \% of Co's with GW that Recorded GWI | Goodwill Impairment (in \$millions) | Market-to-Book Ratio |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Industrials (continued) |  |  |  |  |  |  |  |  |
| 20201010 | Commercial Printing | 17 | 59\% | 26.3\% | 6.2\% | 50.0\% | \$291 | 1.4 |
| 20201050 | Environmental and Facilities Services | 130 | 22\% | 35.3\% | 0.8\% | 34.5\% | \$190 | 2.2 |
| 20201060 | Office Services and Supplies | 32 | 44\% | 25.2\% | 0.2\% | 7.1\% | \$14 | 3.3 |
| 20201070 | Diversified Support Services | 42 | 40\% | 24.8\% | 3.9\% | 17.6\% | \$229 | 2.2 |
| 20201080 | Security and Alarm Services | 12 | 17\% | 30.6\% | - | - | - | 2.5 |
| 20202010 | Human Resource and Employment Services | 43 | 56\% | 20.8\% | 0.3\% | 16.7\% | \$18 | 2.6 |
| 20202020 | Research and Consulting Services | 67 | 39\% | 44.3\% | 1.3\% | 23.1\% | \$156 | 2.5 |
| 20301010 | Air Freight and Logistics | 23 | 48\% | 8.5\% | - | - | - | 3.2 |
| 20302010 | Airlines | 19 | 26\% | 10.6\% | - | - | - | 4.1 |
| 20303010 | Marine | 6 | 67\% | 9.8\% | - | - | - | 1.5 |
| 20304010 | Railroads | 10 | 30\% | 0.5\% | 0.1\% | 33.3\% | \$1 | 3.0 |
| 20304020 | Trucking | 31 | 45\% | 5.0\% | - | - | - | 2.9 |
| 20305010 | Airport Services | 5 | 60\% | 31.5\% | 0.1\% | 33.3\% | \$1 | 1.4 |
| 20305020 | Highways and Railtracks | 3 | - | - | - | - | - | - |
| 20305030 | Marine Ports and Services | 4 | - | - | - | - | - | 1.5 |
|  | Consumer Discretionary |  |  |  |  |  | \$2,826 (industry total) |  |
| 25101010 | Auto Parts and Equipment | 81 | 32\% | 13.7\% | 0.9\% | 23.1\% | \$112 | 2.5 |
| 25101020 | Tires and Rubber | 3 | 67\% | 3.0\% | - | - | - | 1.8 |
| 25102010 | Automobile Manufacturers | 17 | 18\% | 0.1\% | 30.5\% | 33.3\% | \$120 | 3.0 |
| 25102020 | Motorcycle Manufacturers | 9 | 22\% | 0.3\% | - | - | - | 4.0 |
| 25201010 | Consumer Electronics | 36 | 14\% | 10.6\% | - | - | - | 2.5 |
| 25201020 | Home Furnishings | 17 | 35\% | 19.1\% | 3.5\% | 50.0\% | \$120 | 1.5 |
| 25201030 | Homebuilding | 37 | 35\% | 0.8\% | - | - | - | 1.5 |
| 25201040 | Household Appliances | 18 | 22\% | 13.5\% | - | - | - | 2.3 |
| 25201050 | Housewares and Specialties | 15 | 67\% | 27.1\% | 0.0\% | 10.0\% | \$0 | 2.8 |
| 25202010 | Leisure Products | 55 | 29\% | 15.1\% | 3.0\% | 18.8\% | \$69 | 3.0 |
| 25203010 | Apparel, Accessories and Luxury Goods | 74 | 34\% | 14.9\% | 4.0\% | 12.0\% | \$359 | 2.9 |
| 25203020 | Footwear | 12 | 50\% | 3.2\% | - | - | - | 3.1 |
| 25203030 | Textiles | 6 | 67\% | 1.6\% | - | - | - | 2.2 |
| 25301010 | Casinos and Gaming | 54 | 31\% | 11.2\% | 10.7\% | 29.4\% | \$1,059 | 1.4 |
| 25301020 | Hotels, Resorts and Cruise Lines | 42 | 36\% | 14.5\% | - | - | - | 2.8 |
| 25301030 | Leisure Facilities | 33 | 36\% | 11.8\% | 0.0\% | 8.3\% | \$0 | 2.2 |
| 25301040 | Restaurants | 94 | 51\% | 14.0\% | 1.2\% | 14.6\% | \$183 | 4.2 |
| $\underline{25302010}$ | Education Services | 52 | 37\% | 22.5\% | 1.4\% | 15.8\% | \$69 | 1.9 |
| 25302020 | Specialized Consumer Services | 37 | 35\% | 17.9\% | 0.0\% | 15.4\% | \$1 | 4.4 |
| 25401010 | Advertising | 71 | 18\% | 32.1\% | 0.8\% | 30.8\% | \$110 | 1.8 |
| 25401020 | Broadcasting | 36 | 69\% | 35.5\% | 0.3\% | 20.0\% | \$128 | 1.9 |
| 25401025 | Cable and Satellite | 18 | 56\% | 12.5\% | 0.1\% | 10.0\% | \$18 | 5.3 |
| 25401030 | Movies and Entertainment | 116 | 16\% | 36.6\% | 0.2\% | 15.8\% | \$136 | 3.0 |
| 25401040 | Publishing | 39 | 36\% | 30.4\% | 0.6\% | 21.4\% | \$40 | 2.7 |
| 25501010 | Distributors | 41 | 20\% | 20.4\% | 1.9\% | 12.5\% | \$58 | 2.5 |
| 25502010 | Catalog Retail | 13 | 31\% | 26.5\% | 0.1\% | 50.0\% | \$7 | 6.6 |
| 25502020 | Internet Retail | 56 | 32\% | 16.3\% | 0.0\% | 5.6\% | \$1 | 4.3 |
| 25503010 | Department Stores | 8 | 38\% | 5.8\% | - | - | - | 2.1 |

## Goodwill Impairments by Sub-Industry <br> Calendar Year 2014

List of Industries by Sub-Industry, as defined by Global Industry Classification Standard (GICS)


## Goodwill Impairments by Sub-Industry <br> Calendar Year 2014

List of Industries by Sub-Industry, as defined by Global Industry Classification Standard (GICS)

| GICS Code | GICS <br> Sub-Industry Name | Number Co.'s | \% of Co.'s with GW | GW/TA | GWI/GW | \% of Co's with GW that Recorded GW | Goodwill Impairment (in \$millions) | Market <br> to-Book <br> Ratio |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Financials (continued) |  |  |  |  |  |  |  |  |
| 40301020 | Life and Health Insurance | 25 | 40\% | 0.6\% | - | - | - | 1.0 |
| 40301030 | Multi-line Insurance | 15 | 60\% | 0.3\% | 21.5\% | 22.2\% | \$865 | 0.9 |
| 40301040 | Property and Casualty Insurance | 52 | 48\% | 2.6\% | 0.7\% | 8.0\% | \$77 | 1.3 |
| 40301050 | Reinsurance | 5 | 40\% | 0.2\% | - | - | - | 1.0 |
| 40402010 | Diversified REITs | - | - | - | - | - | - | - |
| 40402020 | Industrial REITs | - | - | - | - | - | - | - |
| 40402030 | Mortgage REITs | 45 | 11\% | 0.1\% | - | - | - | 0.8 |
| 40402035 | Hotel and Resort REITs | 1 | 100\% | 1.4\% | - | - | - | - |
| 40402040 | Office REITs | - | - | - | - | - | - | - |
| 40402045 | Healthcare REITs | - | - | - | - | - | - | - |
| 40402050 | Residential REITs | 3 | - | - | - | - | - | 0.6 |
| 40402060 | Retail REITs | - | - | - | - | - | - | - |
| 40402070 | Specialized REITs | 6 | 50\% | 39.3\% | - | - | - | 1.8 |
| 40403010 | Diversified Real Estate Activities | 17 | 6\% | 2.2\% | - | - | - | 1.8 |
| 40403020 | Real Estate Operating Companies | 52 | 6\% | 0.0\% | 240.8\% | 33.3\% | \$12 | 1.8 |
| 40403030 | Real Estate Development | 34 | 9\% | 0.8\% | - | - | - | 1.1 |
| 40403040 | Real Estate Services | 16 | 31\% | 26.1\% | - | - | - | 7.5 |
|  | Information Technology |  |  |  |  | \$3,601 (industry total) |  |  |
| 45101010 | Internet Software and Services | 402 | 30\% | 19.0\% | 2.3\% | 14.0\% | \$962 | 3.2 |
| 45102010 | IT Consulting and Other Services | 94 | 34\% | 27.3\% | 1.3\% | 18.8\% | \$544 | 3.1 |
| 45102020 | Data Processing and Outsourced Services | 78 | 62\% | 26.6\% | 0.0\% | 6.3\% | \$23 | 3.8 |
| 45103010 | Application Software | 238 | 35\% | 35.0\% | 0.4\% | 10.7\% | \$109 | 3.7 |
| 45103020 | Systems Software | 78 | 37\% | 22.5\% | 0.0\% | 6.9\% | \$21 | 3.7 |
| 45103030 | Home Entertainment Software | 27 | 19\% | 37.7\% | 0.2\% | 20.0\% | \$20 | 2.8 |
| 45201020 | Communications Equipment | 133 | 35\% | 18.5\% | 3.0\% | 12.8\% | \$1,306 | 1.8 |
| 45202030 | Technology Hardware, Storage and Peripherals | 77 | 29\% | 13.0\% | 0.1\% | 4.5\% | \$35 | 2.3 |
| 45203010 | Electronic Equipment and Instruments | 141 | 29\% | 21.1\% | 1.4\% | 14.6\% | \$41 | 2.1 |
| 45203015 | Electronic Components | 36 | 44\% | 12.8\% | 0.0\% | 6.3\% | \$0 | 1.7 |
| 45203020 | Electronic Manufacturing Services | 40 | 48\% | 10.7\% | - | - | - | 1.6 |
| 45203030 | Technology Distributors | 44 | 36\% | 11.9\% | 0.0\% | 6.3\% | \$2 | 1.3 |
| 45301010 | Semiconductor Equipment | 52 | 44\% | 12.0\% | 2.4\% | 30.4\% | \$151 | 1.7 |
| 45301020 | Semiconductors | 95 | 55\% | 12.5\% | 1.5\% | 11.5\% | \$387 | 2.5 |


|  | Telecommunications Services |  |  |  |  | \$102 (industry total) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 50101010 | Alternative Carriers | 53 | 26\% | 27.4\% | - | - | - | 2.9 |
| 50101020 | Integrated Telecommunication Services | 33 | 45\% | 20.7\% | 0.0\% | 6.7\% | \$6 | 1.7 |
| 50102010 | Wireless Telecommunication Services | 24 | 25\% | 5.5\% | 1.0\% | 33.3\% | \$96 | 1.4 |
|  | Utilities |  |  |  |  |  | 05 (ind |  |
| 55101010 | Electric Utilities | 35 | 51\% | 4.6\% | 0.0\% | 5.6\% | \$4 | 1.7 |
| 55102010 | Gas Utilities | 24 | 63\% | 11.1\% | 0.0\% | 6.7\% | \$0 | 2.0 |
| 55103010 | Multi-Utilities | 20 | 85\% | 3.3\% | 0.2\% | 5.9\% | \$34 | 1.8 |
| 55104010 | Water Utilities | 23 | 30\% | 4.5\% | - | - | - | 1.9 |
| 55105010 | Independent Power Producers / Energy Traders | 16 | 25\% | 3.5\% | 4.6\% | 50.0\% | \$167 | 1.8 |
| 55105020 | Renewable Electricity | 43 | 5\% | 0.4\% | - | - | - | 1.6 |

## Appendix

## Company Base Set Selection and Methodology

The 2015 Study focused on financial data for U.S.-based publiclytraded companies filing under U.S. GAAP. The primary sources of data for the 2015 Study were the S\&P Capital IO ${ }^{\circledR}$ database and individual company annual and interim financial reports. ${ }^{3}$

The following procedures were used to arrive at the 2015 Study dataset, which was used to calculate all ratios and summary statistics throughout the 2015 Study:

- American Depositary Receipts (ADRs), exchange traded funds (ETFs), and Closed End Funds were excluded from the S\&P Capital IO® database leaving 8,790 U.S.-based, U.S.-traded companies as of April 4, 2015.
- From this set, further excluded were companies that were either identified as consolidated subsidiaries of other companies also within the dataset, or which were not deemed to be publicly traded U.S. firms in 2014, resulting in a base set of 8,705 companies.
- The primary difference in the current methodology compared to previous years is that the requirement that companies have stock returns data over the prior 5-year period was removed from the selection process. This selection criterion was deemed relevant to analyses included in previous studies performed shortly after the financial crisis of 2008-2009. To bridge methodologies and allow for year-to-year comparisons, we created a 2013 pro forma year using the new selection methodology. Specifically, starting with the 2014 dataset of companies, we recalculated the 2013 goodwill impairments and accompanying metrics for the same company set. Further adjustments were made as appropriate to arrive at the 2013 pro forma figures. ${ }^{4}$
- Financial data for all companies in the 2015 Study was adjusted, when applicable, to a calendar year end (rather than the most recent fiscal year end) to examine impairments over a specific period of time, regardless of company-specific choices of fiscal year.

[^4]
## About Duff \& Phelps

Duff \& Phelps is the premier global valuation and corporate finance advisor with expertise in complex valuation, dispute and legal management consulting, $\mathrm{M} \& A$, restructuring, and compliance and regulatory consulting. The firm's more than 2,000 employees serve a diverse range of clients from offices around the world. For more information, visit www.duffandphelps.com.

M\&A advisory and capital raising services in the United States are provided by Duff \& Phelps Securities, LLC. Member FINRA/SIPC. Pagemill Partners is a Division of Duff \& Phelps Securities, LLC. M\&A advisory and capital raising services in the United Kingdom and Germany are provided by Duff \& Phelps Securities Ltd., which is authorized and regulated by the Financial Conduct Authority.This material is offered for educational purposes with the understanding that Duff \& Phelps, LLC is not rendering legal, accounting or any other professional service through presentation of this material.

The information presented in this report has been obtained with the greatest of care from sources believed to be reliable, but is not guaranteed to be complete, accurate or timely. Duff \& Phelps, LLC expressly disclaims any liability, of any type, including direct, indirect, incidental, special or consequential damages, arising from or relating to the use of this material or any errors or omissions that may be contained herein.

Copyright ©2015 Duff \& Phelps Corporation. All rights reserved.

## Duff \& Phelps Authors

## Gary Roland

Managing Director

+ 12154306042
gary.roland@duffandphelps.com


## Carla Nunes

Senior Director
+12154306149
carla.nunes@duffandphelps.com

## Marianna Todorova

Senior Director
+12128716239
marianna.todorova@duffandphelps.com

## Jamie Warner

Senior Associate

+ 12154306132
jamie.warner@duffandphelps.com


## Contributors

## David Herr

Managing Director

+ 12154306039
david.herr@duffandphelps.com


## Taylor West

Managing Director

+ 17139041232
taylor.west@duffandphelps.com


## David Juneau

Director

+ 17132375379
david.juneau@duffandphelps.com


## Kevin Ramoutar

Director
+17132375338
kevin.ramoutar@duffandphelps.com

## Niel Patel

Senior Associate
James Shecter
Intern

## About Financial Executives Research Foundation Inc.

Financial Executives Research Foundation (FERF) is the non-profit 501(c)(3) research affiliate of FEI. FERF researchers identify key financial issues and develop impartial, timely research reports for FEI members and non-members alike, in a variety of publication formats. FERF relies primarily on voluntary tax-deductible contributions from corporations and individuals. This and more than 140 other Research Foundation publications can be ordered by logging onto www.ferf.org/reports. Questions about FERF can be directed to bsinnett@financialexecutives.org

The views set forth in this publication are those of the authors and do not necessarily represent those of the Financial Executives Research Foundation Board as a whole, individual trustees, employees, or the members of the Research Committee. FERF shall be held harmless against any claims, demands, suits, damages, injuries, costs, or expenses of any kind or nature whatsoever, except such liabilities as may result solely from misconduct or improper performance by the Foundation or any of its representatives.

Copyright ©2015 by Financial Executives Research Foundation, Inc.
All rights reserved. No part of this publication may be reproduced in any form or by any means without written permission from the publisher.

International Standard Book Number: 978-1-61509-193-5
Printed in the United States of America
First Printing
Authorization to photocopy items for internal or personal use, or the internal or personal use of specific clients, is granted by Financial Executives Research Foundation, Inc., provided that an appropriate fee is paid to Copyright Clearance Center, 222 Rosewood Drive, Danvers, MA 01923. Fee inquiries can be directed to Copyright Clearance Center at 978-750-8400. For further information, please check Copyright Clearance Center online at:
http://www.copyright.com.

## About Financial Executives Research Foundation Inc.

FINANCIAL EXECUTIVES
RESEARCH FOUNDATION gratefully acknowledges the following companies for generously supporting FERF's 2015 Annual Corporate Campaign

PLATINUM MAJOR GIFT
\$50,000 +

Exxon Mobil Corporation
Microsoft Corporation

## GOLD PRESIDENT'S CIRCLE

\$10,000 - \$14,999

Cisco Systems Inc.
Dow Chemical Co.
General Electric Co.
Wells Fargo \& Company

## SILVER PRESIDENT'S CIRCLE <br> \$5,000 - \$9,999

Accenture LLP
Apple Inc.
The Boeing Company
Comcast Corporation
Corning Incorporated
Cummins Inc.
Dell Inc.
Du Pont
Eli Lilly and Company
General Motors Foundation
Halliburton Company
IBM Corporation
Johnson \& Johnson
Lockheed Martin Inc.
McDonald's Corporation
Medtronic Inc.
MetLife
PepsiCo Inc.
Pfizer Inc.
Procter \& Gamble Co.
Tenneco Inc.
Tyco International Management Co.
Walmart Stores Inc.

## DUFF $\mathcal{E}$ PHELPS

## For more information about our industry expertise, visit:

## www.duffandphelps.com

About Duff \& Phelps
Duff \& Phelps is the premier global valuation and corporate finance advisor with expertise in complex valuation, dispute and legal management consulting, M\&A, restructuring, and compliance and regulatory consulting. The firm's more than 2,000 employees serve a diverse range of clients from offices around the world.

M\&A advisory and capital raising services in the United States are provided by Duff \& Phelps Securities, LLC. Member FINRA/SIPC. Pagemill Partners is a Division of Duff \& Phelps Securities, LLC. M\&A advisory and capital raising services in the United Kingdom and Germany are provided by Duff \& Phelps Securities Ltd., which is authorized and regulated by the Financial Conduct Authority.


[^0]:    Question 3: Is your company public or private? ( $\mathrm{N}=219$ )
    

[^1]:    * Totals may not foot due to rounding differences.

[^2]:    * Totals may not foot due to rounding differences. † Not Sure/Not Applicable responses are excluded from the results shown.

[^3]:    1. The information covering the period between 2011 and 2013 was carried forward from prior studies.
     have recorded multiple goodwill impairments during a calendar year, it will still be considered a single event for purposes of this study.
[^4]:    3. S\&P Capital IQ is a division of McGraw Hill Financial.
    
    
    
    
    
    
     adjustments to 2013 resulted in adding $\$ 800$ million of goodwill impairment to the 2013 pro forma amounts compared to those reported for 2013 using the prior methodology.
