DUFF&PHELPS A KROLL BUSINESS

COST OF CAPITAL IN THE CURRENT ENVIRONMENT

COVID-19 Update - April 2021

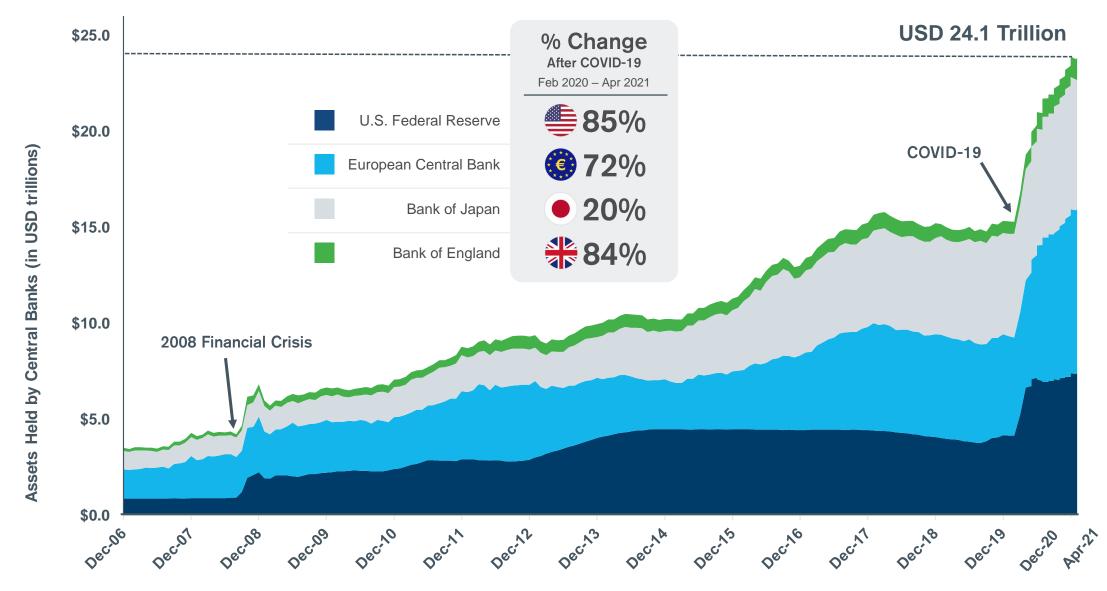
U.S. Cost of Capital Inputs

Data as of April 7, 2021



U.S. Risk-Free Rate

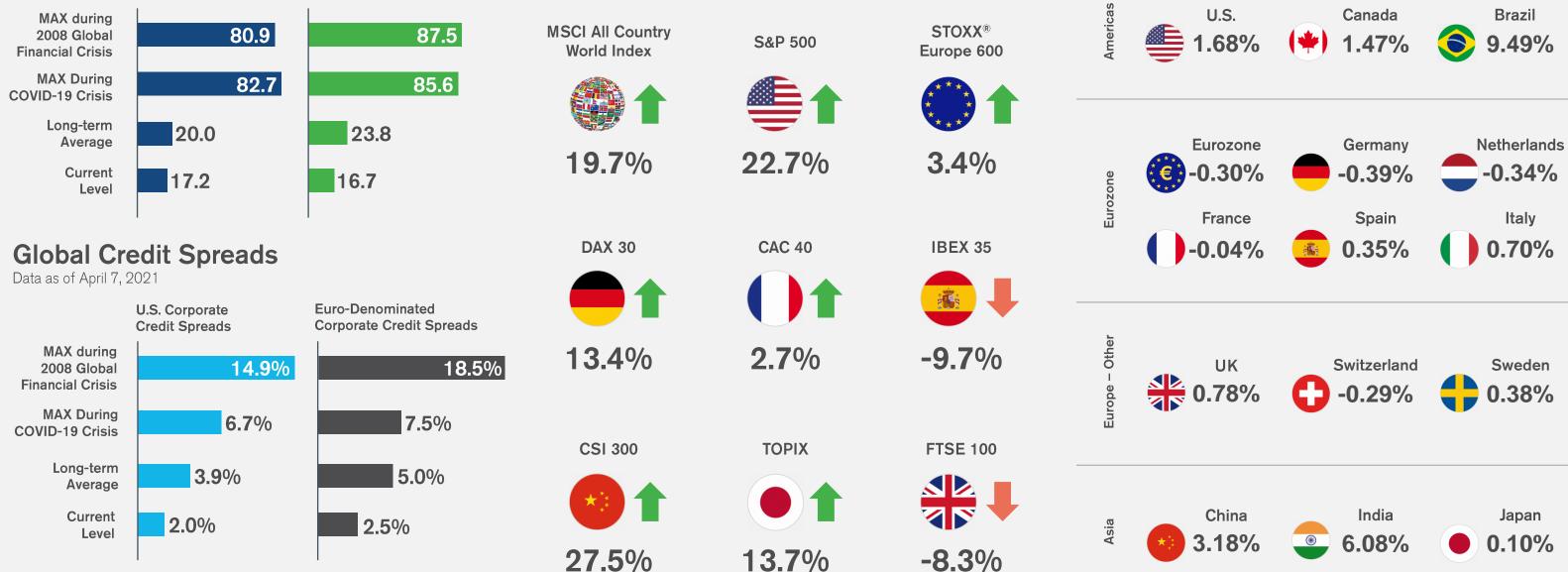
Duff & Phelps continues to monitor risk-free rates and other cost of capital inputs very closely. If and when (i) long-term spot yields increase to a level that approaches the Duff & Phelps recommended U.S. normalized risk-free rate (e.g., differences are lower than 50 b.p.), and (ii) there is evidence that this increase in spot yields is not transitory, we will then consider recommending a return to using spot 20-year U.S. Treasury Yields as the basis for the risk-free rate to be used in conjunction with our recommended U.S. ERP.



Sources: Capital IQ, FRED® Economic Data, Bank of England, Bank of Japan, European Central Bank

Stock Market Performance Since The Wuhan Lockdown* Data as of April 7, 2021

Global 10-Year Government Bond Yields Data as of April 7, 2021



For more information, visit: https://www.duffandphelps.com/costofcapital

Global Market Volatility

Data as c	of April	7,2021
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	VIX Index (U.S.)	VSTOXX (Europe)
MAX during		
2008 Global	80,9	87.5

Total Assets Held by Major Central Banks Over Time

Data as of April 7, 2021

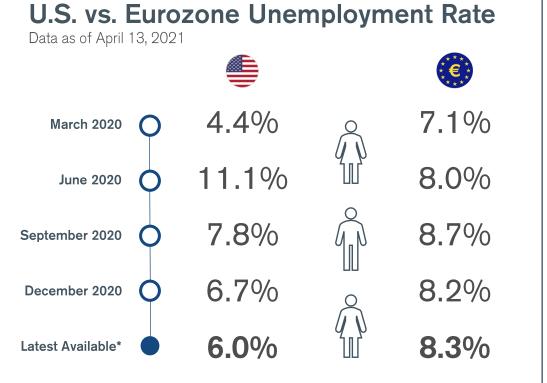
Sources: Capital IQ, FRED® Economic Data, Morningstar Direct

U.S. Corporate Credit Spreads based on the difference in effective yields between the ICE BofA US High Yield Index and the ICE BofA US Corporate Index. Euro-Denominated Corporate Credit Spreads based on the difference in effective yields between the Bloomberg Barclays Pan-European High Yield Index (EUR) and the Bloomberg Barclays Euro Aggregate Corporate Bond Index. Long-term averages based on 1995 to present for VIX daily series, 1999 to present for VSTOXX daily series, 1996 to present for U.S. credit spread daily series, and 1998 to present for EUR-denominated credit spread monthly series.

Source: Capital IQ

*The first lockdown due to COVID-19 began on January 23, 2020 in Wuhan, China

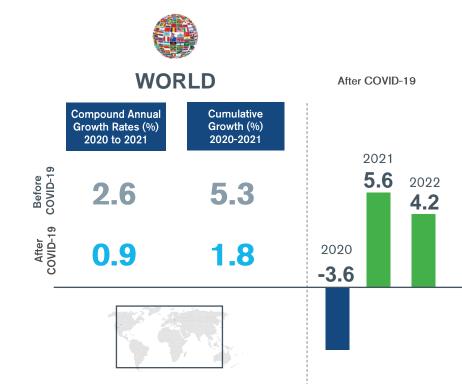
Sources: Bloomberg (Brazil, India), European Central Bank (Eurozone aggregate yield), Capital IQ (other countries)

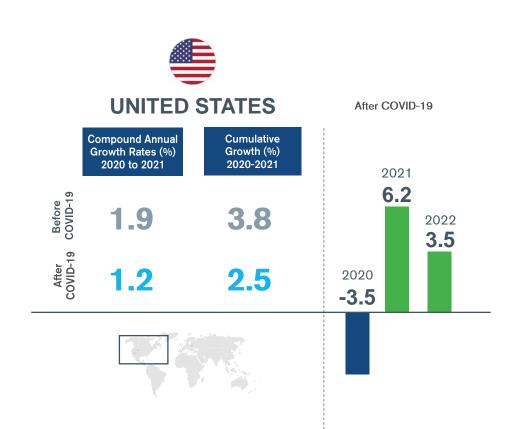


Source: U.S. Bureau of Labor Statistics, Eurostat

*Data through March 2021 for the United States, and February 2021 for the Eurozone







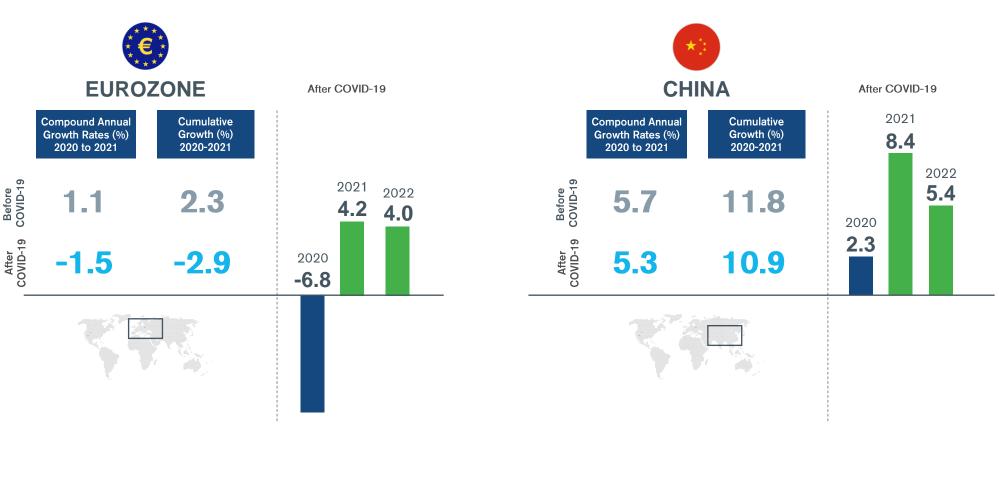
U.S. and Eurozone Consumer Sentiment vs. Business Confidence

Data as of April 13, 2021



Sources: Michigan University's Index of Consumer Sentiment, OECD's Business Confidence Index, European Commission business and consumer surveys [The same methodology that the European Commission uses to standardize its Economic Sentiment Indicator (ESI) was applied to the Eurozone Consumer Confidence and Business Climate Indicator series.]

*Data through March 2021 for Consumer Sentiment. Business Confidence through February 2021 and March 2021 in U.S. and Eurozone respectively.



Sources: OECD, IMF, World Bank, Blue Chip Economic Indicators, Consensus Economics, EIU, Fitch Ratings, IHS Markit, Moody's Analytics, Oxford Economics, S&P Global Ratings

Before COVID-19 median estimates based on data released in December 2019 and early January of 2020. After COVID-19 median estimates based on data available as of the date noted above.

Compound annual growth rate (CAGR) is calculated as the annualized rate of return of median real GDP growth rate estimates from the end of 2019 through the end of 2021: [(1 + 2020 Real GDP Growth Rate) * (1 + 2021 Real GDP Growth Rate)] ^ (1/2) - 1. Cumulative growth is calculated as the total (cumulative) growth rates of median real GDP estimates from the end of 2019 through the end of 2021: (1 + 2020 Real GDP Growth Rate) * (1 + 2021 Real GDP Growth Rate) - 1. These metrics show the annualized and cumulative real GDP growth rates that were expected at the end of 2019 (Before COVID-19) for the 2020–2021 period versus what the expectations are currently (After COVID-19).

About Duff & Phelps, A Kroll Business

For nearly 100 years, Duff & Phelps has helped clients make confident decisions in the areas of valuation, real estate, taxation and transfer pricing, disputes, M&A advisory and other corporate transactions. For more information, visit www.duffandphelps.com.

About Kroll

Kroll is the world's premier provider of services and digital products related to governance, risk and transparency. We work with clients across diverse sectors in the areas of valuation, expert services, investigations, cyber security, corporate finance, restructuring, legal and business solutions, data analytics and regulatory compliance. Our firm has nearly 5,000 professionals in 30 countries and territories around the world. For more information, visit www.kroll.com.