





### **Foreword**



Varun Gupta
Managing Director, India
and Asia Pacific Leader for
Valuation Services

It gives me great pleasure to share the fourth edition of our quarterly report, "Industry Multiples in India". This report provides trading multiples for various key industries in India as of June 30, 2018.

Equity market performance globally has varied across regions with modest gains in advanced economies on strong Q1 earnings, while stocks in major emerging market economies have faced sell offs on a rising dollar and expectations of further rate hikes by the Federal Reserve.

The P/E multiples for majority of the industries declined from March 31, 2018 to June 30, 2018 demonstrating market correction in India. Industries such as metals & mining, energy, construction material and electric & gas utilities witnessed significant decline in their P/E multiples in this quarter as compared to other industries due to various macro-economic factors. On the other hand, multiples of internet software and services industry increased due to weakening of the rupee and US tax cuts.

The last quarter has seen quite a bit of action. First, steel prices in India climbed with the rebounding economy leading to increase in input prices for the manufacturing sector. However, prices have made a U-turn now as the export sales were affected amid the imposition of import tariffs in United States leading to oversupply. Second, the surge in crude oil prices led to inflationary pressures and negatively affected oil marketing companies. Third, the bankruptcy code is now making a significant difference as witnessed in one of the speedy resolutions wherein Bhushan Steel was acquired by Tata Steel. Fourth, the global trade war has escalated, which could harm global growth and adversely affect asset prices and investor confidence. Last, the pharmaceutical industry has made a remarkable recovery from the numerous regulatory challenges that it faced lately, such as recast of FDI policy, stricter USFDA requirements and price control policy in the US generics market. Indian corporates received the maximum number of USFDA new approvals benefitting the industry outlook.

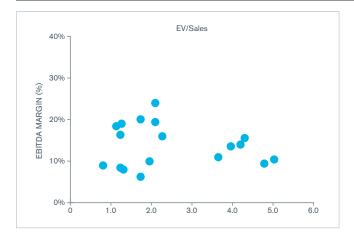
Looking at the macroeconomic picture, India witnessed one of strongest GDP growth rates of 7.7 percent, and became the sixth largest economy as per the latest World Bank report. However, looking ahead, economic factors such as surging crude oil prices, trade tensions between the US and China and rout in the emerging markets could threaten the continuation of this budding economic growth in India.

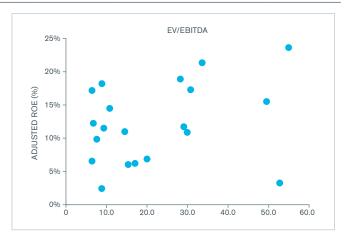
Our report provides a detailed overview of the P/B, P/E, EV/ EBITDA and EV/Sales multiples of companies in the S&P BSE 500 Index in 21 major industries for which such data is available. We also provide a two-year lookback at the trends of these multiples for most of the industries covered. We hope you find this report helpful to get a broad sense of the range of trading multiples for major industries in India. If you would like to receive further information or wish to discuss any findings of this analysis, please feel free to contact us.

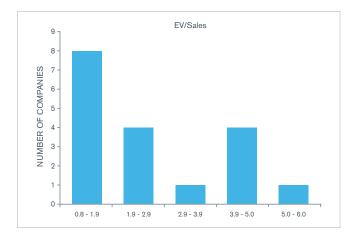


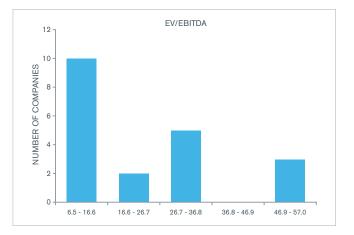
## Consumer Discretionary: Apparel

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	21	21	21	21
Number of Outliers	3	1	4	2
Negative Multiples	0	0	0	0
High	5.0x	55.2x	70.8x	13.0x
Mean	2.5x	22.2x	35.3x	5.2x
Median	2.0x	16.3x	33.3x	3.0x
Low	0.8x	6.5x	9.7x	1.0x
Low Quartile	1.3x	8.9x	14.1x	2.4x
Upper Quartile	3.9x	30.2x	51.6x	7.3x







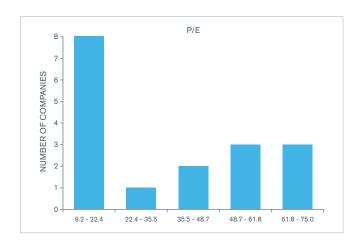


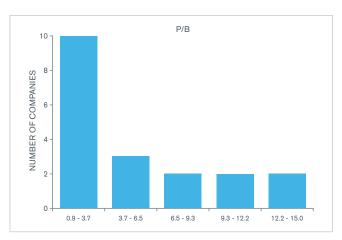


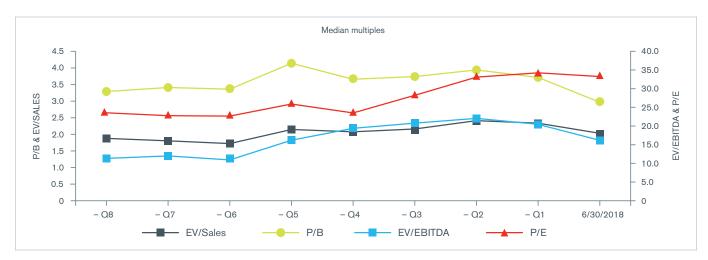
### Es

## Consumer Discretionary: Apparel - Continued

### **AS OF JUNE 30, 2018**







An industry must have a minimum of 5 company participants to be considered for analysis. For all reported multiples in India, we have considered all of the S&P BSE 500 Index constituents. The S&P BSE 500 Index is comprised of the top 500 companies based on float adjusted market capitalization that are publicly-traded on the Bombay Stock Exchange (BSE). The S&P BSE 500 is designed to be a broad representation of the Indian market. Source: Data derived from Standard & Poor's Capital IQ database.

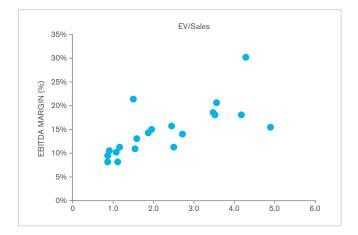
Any outliers including negative multiples in the industry have been excluded from above analysis.

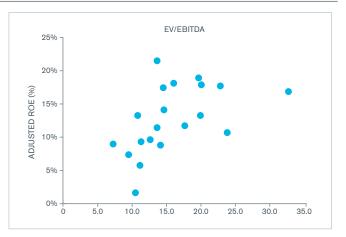
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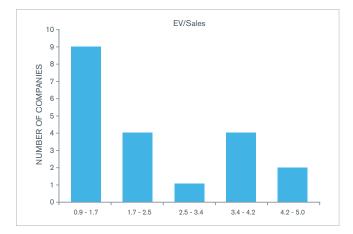


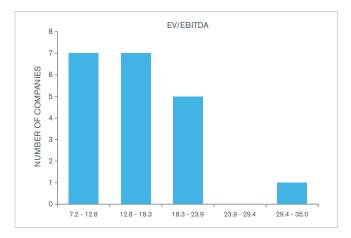
# Consumer Discretionary: Auto Parts and Equipment

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	20	20	20	20
Number of Outliers	0	0	0	0
Negative Multiples	0	0	0	0
High	4.9x	32.4x	49.2x	8.8x
Mean	2.3x	15.7x	31.7x	4.9x
Median	1.9x	14.2x	29.2x	4.9x
Low	0.9x	7.2x	19.4x	1.3x
Low Quartile	1.2x	11.2x	25.6x	3.1x
Upper Quartile	3.5x	19.7x	38.0x	7.3x







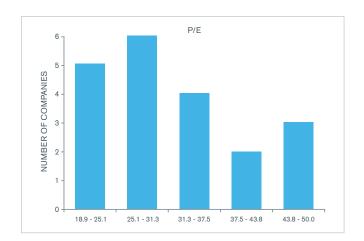


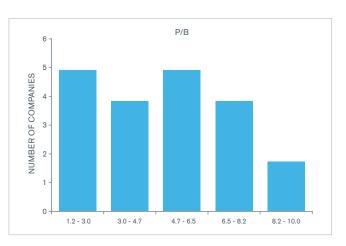


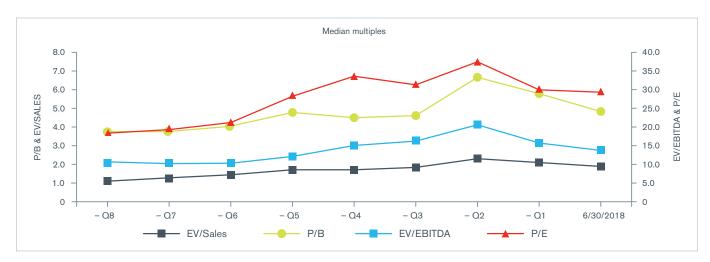
### E

# Consumer Discretionary: Auto Parts and Equipment – Continued

**AS OF JUNE 30, 2018** 







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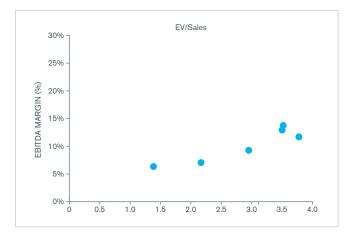
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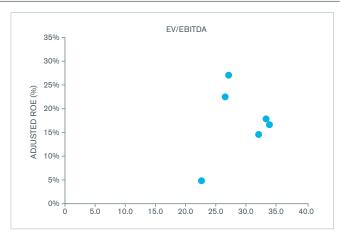
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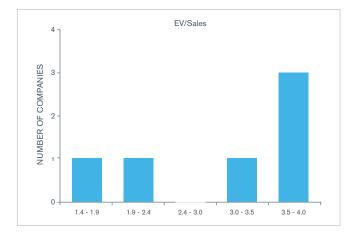


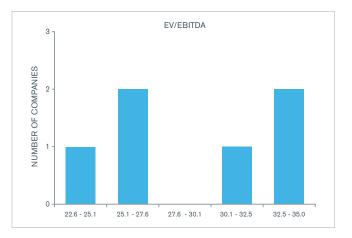
## Consumer Discretionary: Household Appliances AS OF JUNE 30, 2018

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	7	7	7	7
Number of Outliers	1	1	0	0
Negative Multiples	0	0	0	0
High	3.8x	33.7x	66.4x	18.0x
Mean	2.9x	29.2x	<b>52.7</b> x	11.2x
Median	3.2x	29.5x	55.1x	10.8x
Low	1.4x	22.6x	25.4x	5.9x
Low Quartile	2.4x	26.6x	47.7x	7.8x
Upper Quartile	3.6x	33.3x	65.2x	16.2x







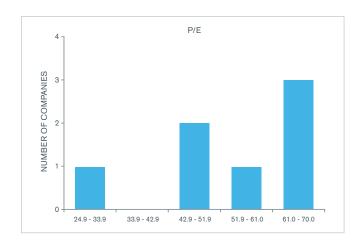


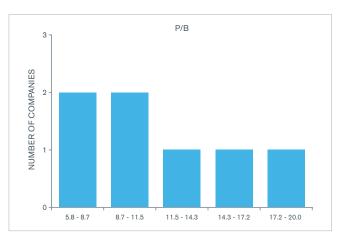


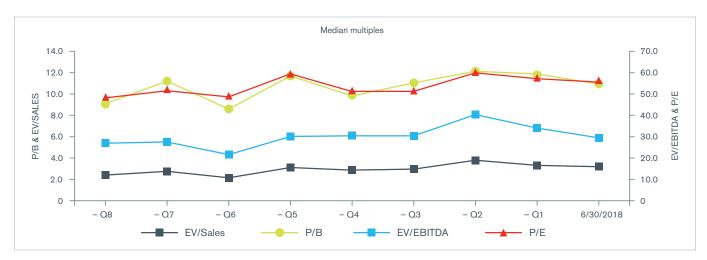
### Es

## Consumer Discretionary: Household Appliances – Continued

**AS OF JUNE 30, 2018** 







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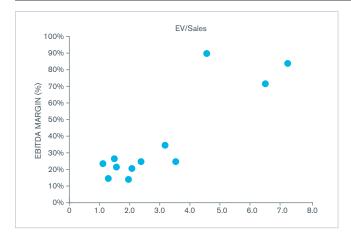
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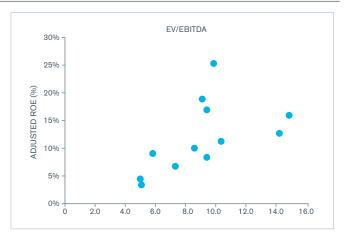
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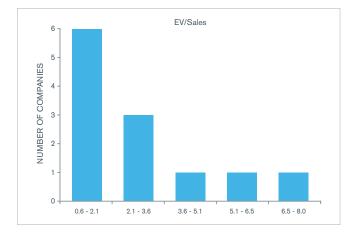


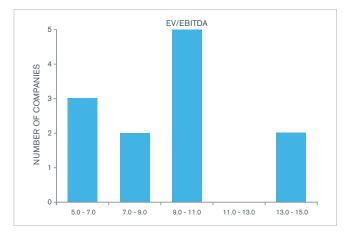
## Electric and Gas Utilities

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	12	12	12	12
Number of Outliers	0	0	0	0
Negative Multiples	0	0	0	0
High	7.2x	14.8x	35.2x	5.5x
Mean	3.1x	9.1x	15.1x	2.5x
Median	2.2x	9.2x	13.0x	1.8x
Low	1.1x	5.0x	7.4x	0.4x
Low Quartile	1.5x	6.9x	10.9x	1.1x
Upper Quartile	4.3x	10.2x	16.4x	4.0x





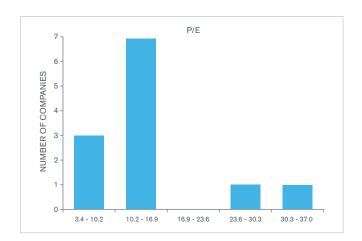


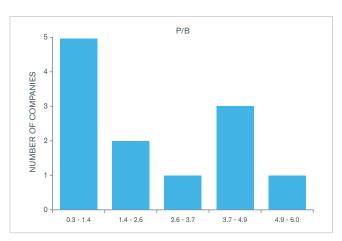


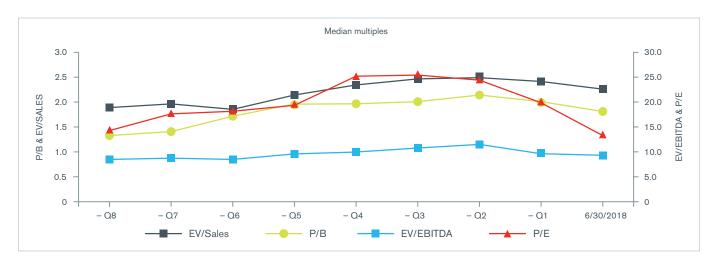


## Electric and Gas Utilities - Continued

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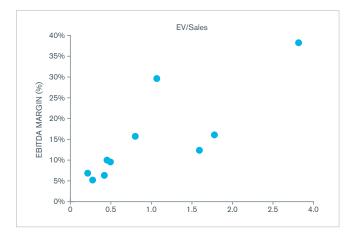
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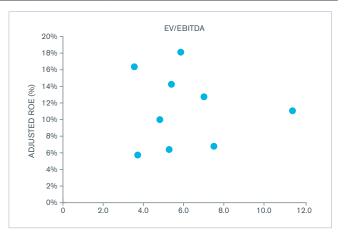
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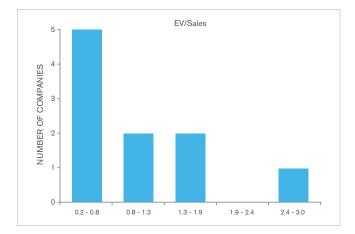


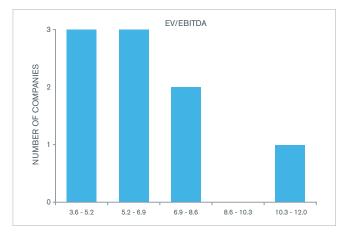
## Energy AS OF JUNE 30, 2018

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	10	10	10	10
Number of Outliers	0	1	1	1
Negative Multiples	0	0	0	0
High	2.8x	11.3x	16.0x	1.9x
Mean	1.0x	6.0x	8.4x	1.3x
Median	0.7x	5.4x	8.1x	1.3x
Low	0.2x	3.6x	4.9x	0.8x
Low Quartile	0.4x	4.8x	6.7x	0.9x
Upper Quartile	1.6x	7.2x	9.4x	1.7x





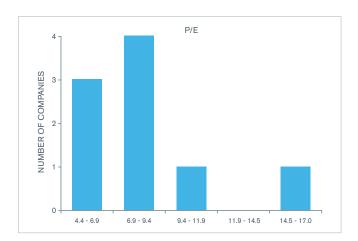


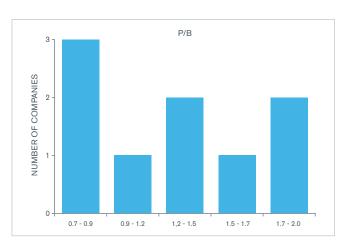


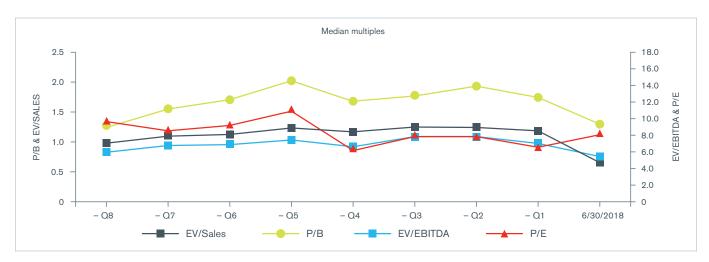




## Energy - Continued AS OF JUNE 30, 2018







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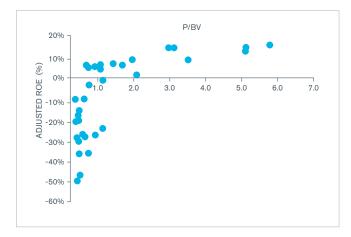
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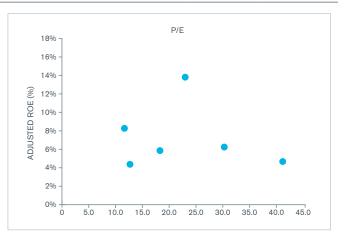


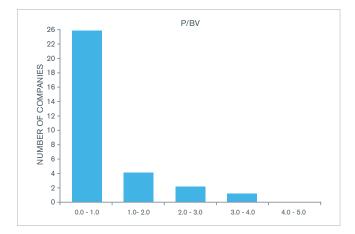
## Financials:

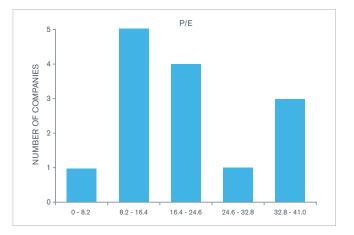
## Banks

,	P/B	P/E	P/TBV	Market Cap/Revenue
Number of Observations	34	34	34	34
Number of Outliers	0	20	0	9
Negative Multiples	0	19	0	9
High	5.7x	41.0x	5.7x	16.2x
Mean	1.3x	21.0x	1.3x	6.5x
Median	0.6x	19.1x	0.6x	4.6x
Low	0.2x	7.1x	0.2x	1.0x
Low Quartile	0.3x	13.3x	0.3x	2.6x
Upper Quartile	1.4x	28.3x	1.5x	10.0x





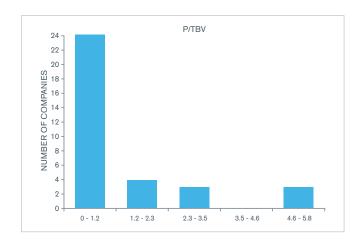


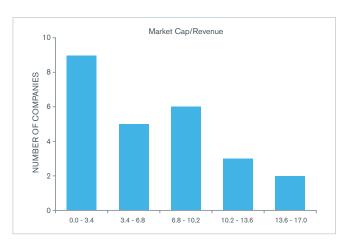


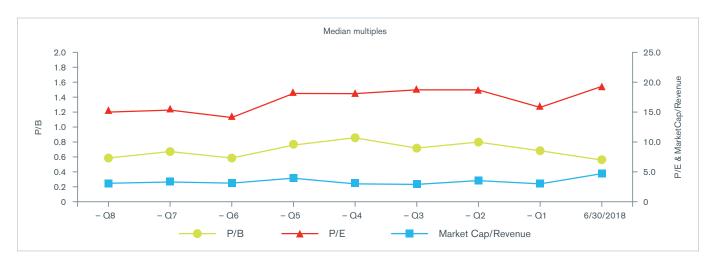


### E

# Financials: Banks - Continued AS OF JUNE 30, 2018







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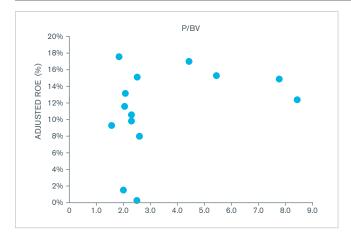
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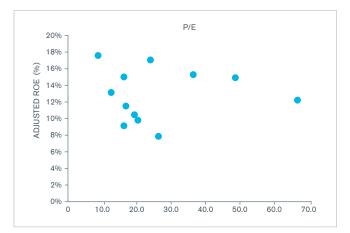


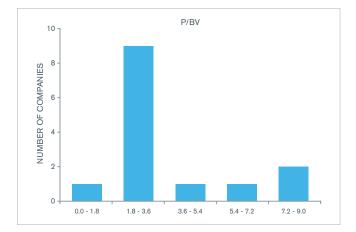
## Financials:

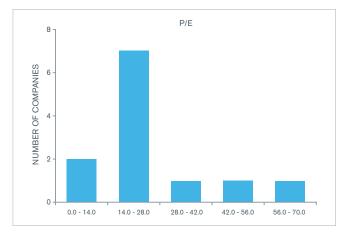
## Consumer Finance

AS OF JUNE 30, 2018				Market
	P/B	P/E	P/TBV	Cap/Revenue
Number of Observations	14	14	14	14
Number of Outliers	0	2	0	0
Negative Multiples	0	0	0	0
High	8.5x	66.1x	8.5x	16.1x
Mean	3.5x	25.7x	3.5x	7.5x
Median	2.4x	19.4x	2.5x	6.0x
Low	1.6x	8.4x	1.6x	2.1x
Low Quartile	2.1x	16.0x	2.1x	4.1x
Upper Quartile	4.0x	28.5x	4.0x	8.6x







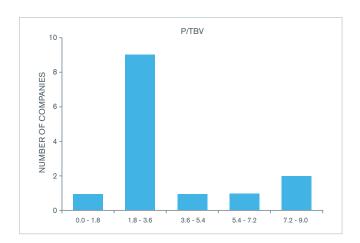


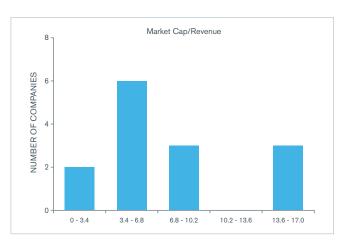


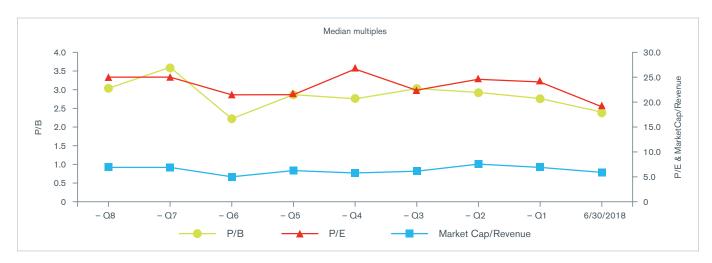
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## Financials: Consumer Finance – Continued

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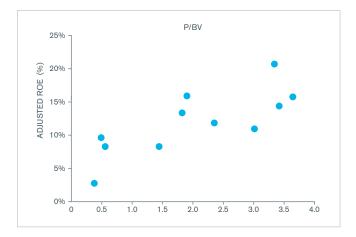
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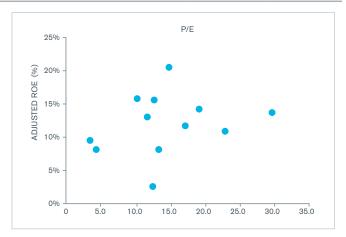


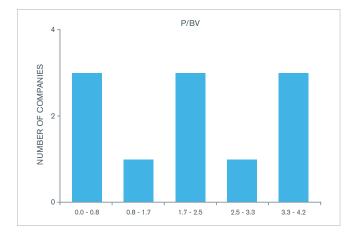
## Financials:

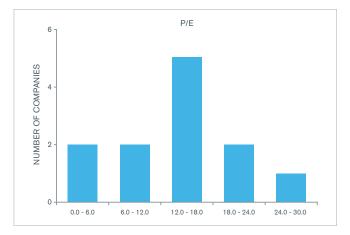
## Specialized Finance AS OF JUNE 30, 2018

	P/B	P/E	P/TBV	Cap/Revenue
Number of Observations	14	14	14	14
Number of Outliers	2	2	1	2
Negative Multiples	0	1	0	1
High	3.7x	29.8x	5.0x	10.7x
Mean	2.3x	14.4x	2.3x	6.5x
Median	1.9x	13.1x	2.2x	7.0x
Low	0.4x	3.5x	0.5x	2.1x
Low Quartile	1.0x	11.4x	1.3x	4.1x
Upper Quartile	3.2x	17.8x	3.4x	8.4x





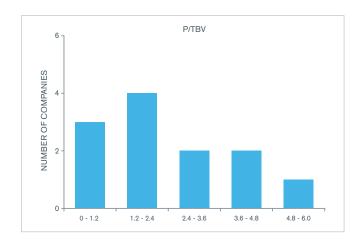


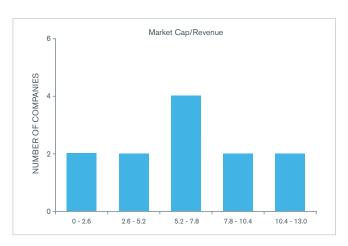


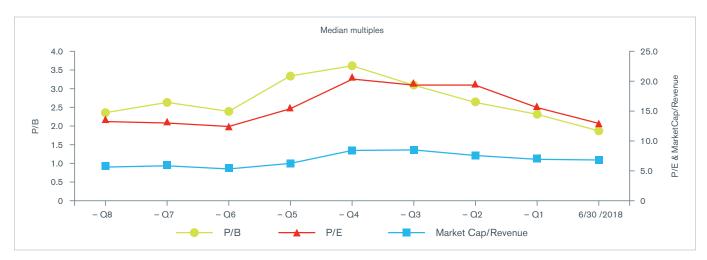


### E

# Financials: Specialized Finance - Continued AS OF JUNE 30, 2018







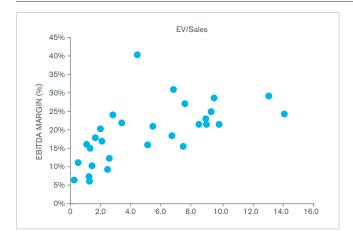
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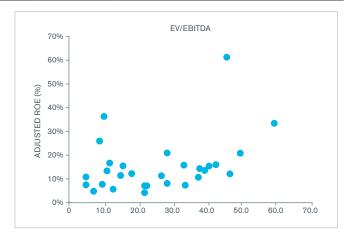
P/E = Share price divided by earnings per share on a diluted basis, P/B = Share price / book value per share on a diluted basis where Book value per share equals total book value of equity divided by diluted number of shares, P/TBV = Share price / tangible book value per share on a diluted basis where tangible book value per share equals to total tangible book value of equity divided by diluted number of shares, ROE (Return on Equity) = Net income / equity shareholder's equity, Adjusted ROE is calculated using as ROE x (1-dividend payout ratio), Market value of equity is computed using diluted number of shares.

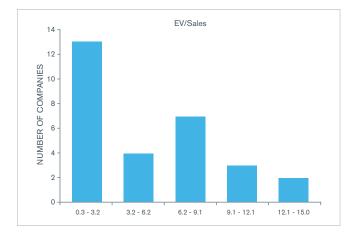


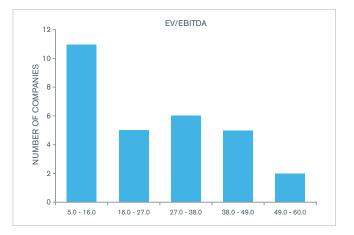
## Household and Personal Products

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	30	30	30	30
Number of Outliers	0	1	3	3
Negative Multiples	0	0	1	0
High	14.1x	59.3x	78.8x	27.6x
Mean	5.2x	25.8x	38.7x	8.8x
Median	4.4x	22.3x	36.4x	6.4x
Low	0.3x	5.0x	6.0x	0.4x
Low Quartile	1.7x	11.9x	19.1x	3.1x
Upper Quartile	8.7x	38.7x	51.1x	12.1x







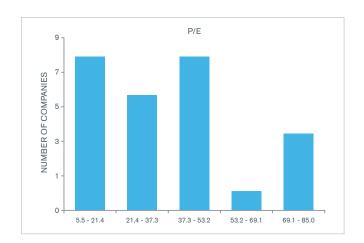


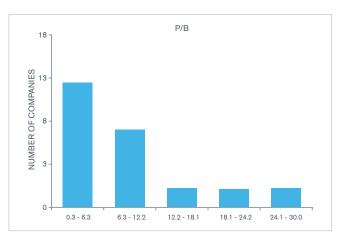


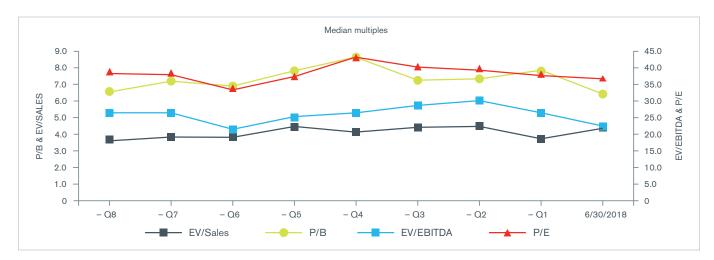


## Household and Personal Products - Continued

### **AS OF JUNE 30, 2018**







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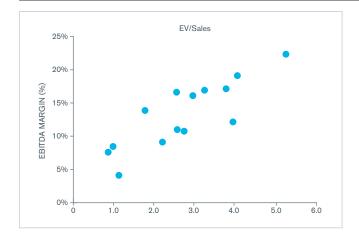
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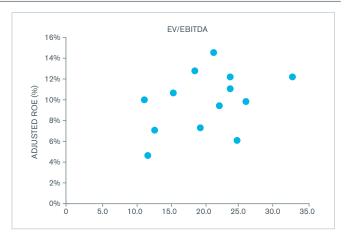
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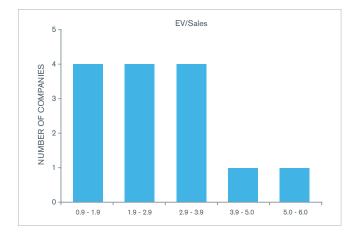


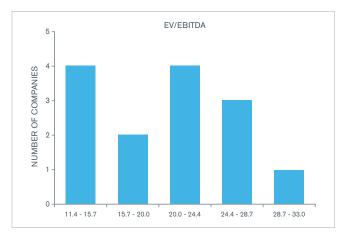
## Industrial Machinery

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	`14	14	14	14
Number of Outliers	0	0	1	0
Negative Multiples	0	0	1	0
High	5.2x	32.7x	53.6x	7.0x
Mean	2.7x	20.9x	33.9x	4.5x
Median	2.7x	21.8x	31.6x	4.6x
Low	0.9x	11.4x	17.2x	2.4x
Low Quartile	1.9x	16.4x	25.6x	3.9x
Upper Quartile	3.8x	24.9x	40.7x	5.3x







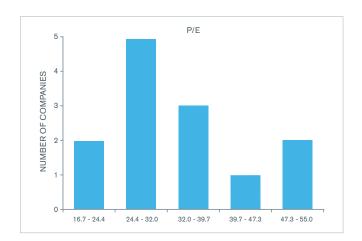


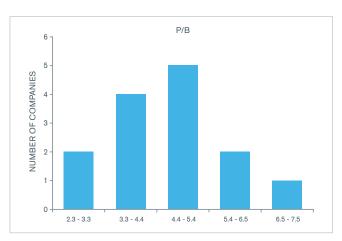


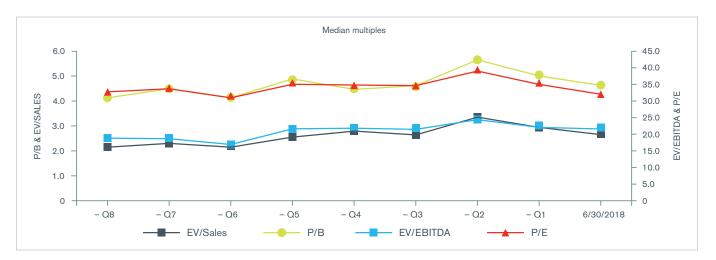


## Industrial Machinery - Continued

**AS OF JUNE 30, 2018** 







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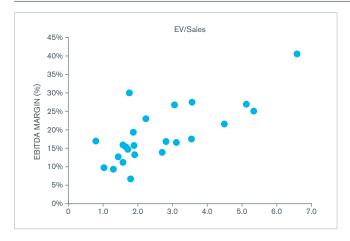
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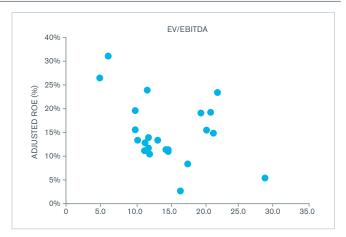
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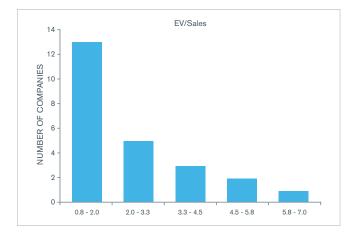


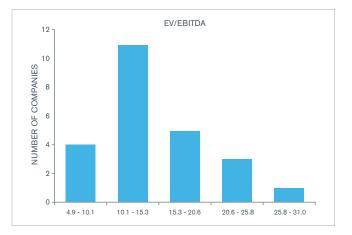
## Internet Software and Services

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	25	25	25	25
Number of Outliers	1	1	0	0
Negative Multiples	0	0	0	0
High	6.6x	28.7x	47.5x	10.7x
Mean	2.6x	14.7x	21.5x	4.4x
Median	1.9x	13.8x	20.3x	3.6x
Low	0.8x	4.9x	8.8x	2.0x
Low Quartile	1.6x	11.4x	16.0x	2.8x
Upper Quartile	3.4x	19.5x	25.7x	5.9x







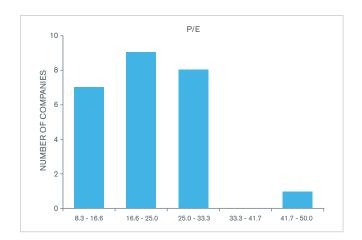


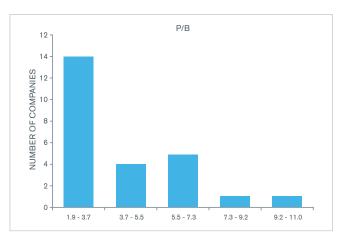


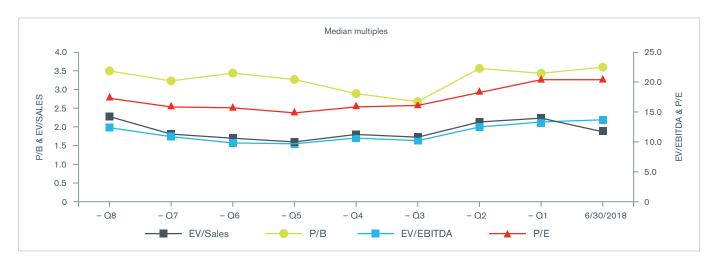
### Es

## Internet Software and Services - Continued

### **AS OF JUNE 30, 2018**







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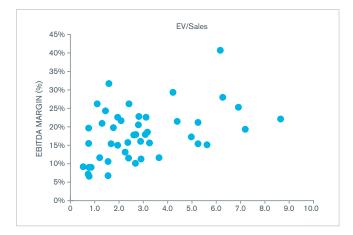
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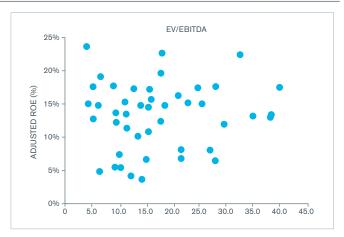
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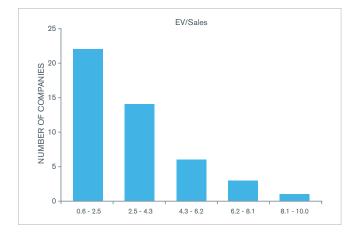


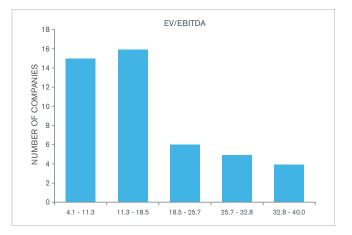
## Chemicals

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	46	46	46	46
Number of Outliers	0	0	0	1
Negative Multiples	0	0	0	0
High	8.7x	39.8x	61.6x	14.4x
Mean	3.0x	17.2x	27.3x	4.7x
Median	2.6x	15.3x	23.6x	3.7x
Low	0.6x	4.1x	6.8x	0.6x
Low Quartile	1.6x	10.1x	15.9x	1.9x
Upper Quartile	3.8x	23.2x	27.9x	6.8x





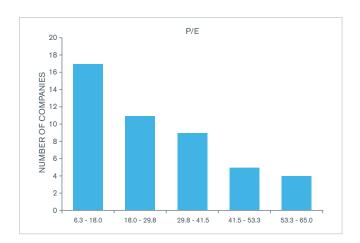


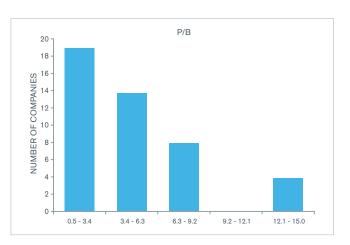


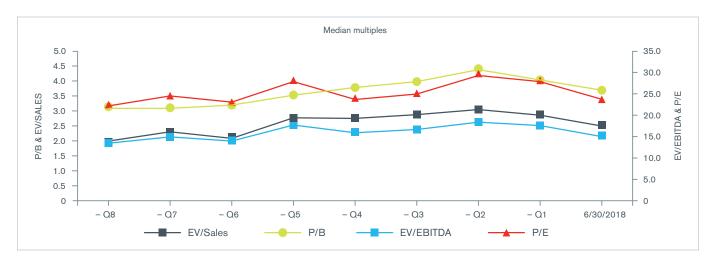


### E

# Materials: Chemicals - Continued AS OF JUNE 30, 2018







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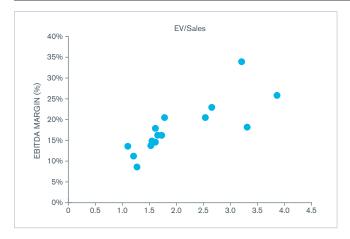
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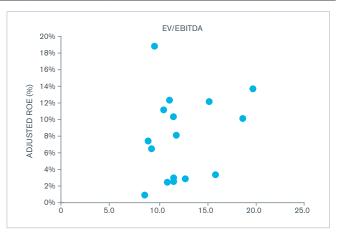
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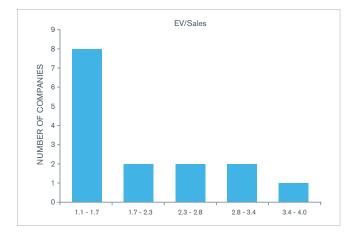


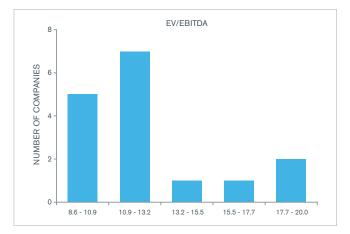
## Construction Materials

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	16	16	16	16
Number of Outliers	1	0	2	0
Negative Multiples	0	0	0	0
High	3.9x	19.8x	50.5x	6.1x
Mean	2.1x	12.4x	31.7x	2.8x
Median	1.7x	11.6x	27.3x	3.0x
Low	1.1x	8.6x	14.7x	0.6x
Low Quartile	1.6x	10.3x	23.9x	1.9x
Upper Quartile	2.7x	14.7x	40.9x	3.8x







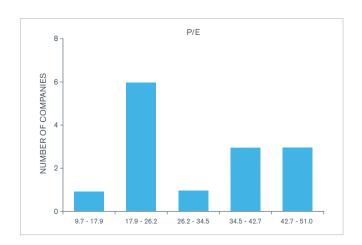


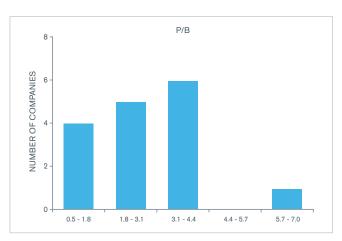


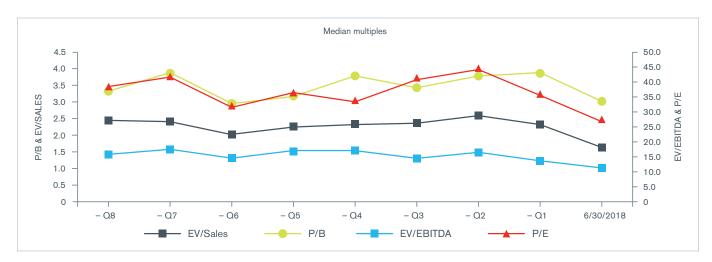


## Construction Materials - Continued

**AS OF JUNE 30, 2018** 







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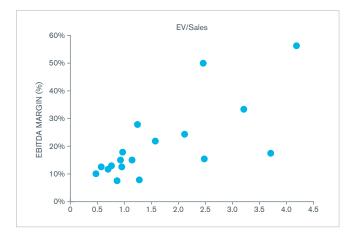
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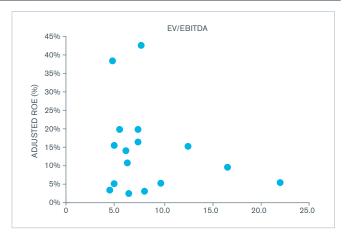
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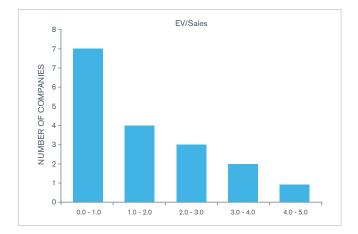


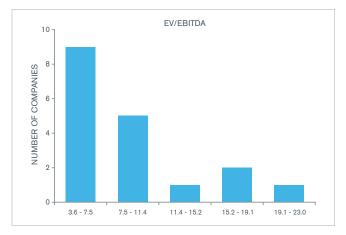
## Metals and Mining

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	18	18	18	18
Number of Outliers	0	0	3	0
Negative Multiples	0	0	2	0
High	4.2x	22.0x	28.6x	4.8x
Mean	1.7x	9.0x	13.0x	2.0x
Median	1.2x	7.5x	10.9x	1.5x
Low	0.5x	4.6x	4.5x	0.5x
Low Quartile	0.9x	5.7x	8.7x	1.0x
Upper Quartile	2.5x	10.5x	17.1x	3.3x





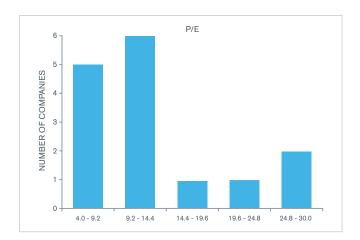


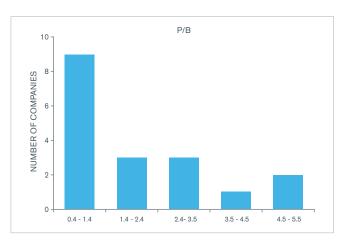


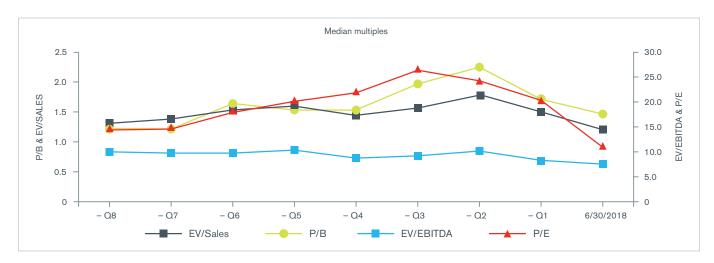


### E

# Materials: Metals and Mining – Continued AS OF JUNE 30, 2018







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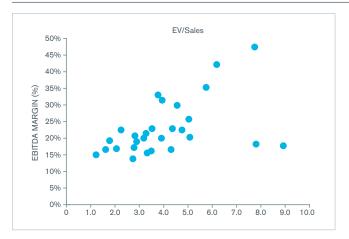
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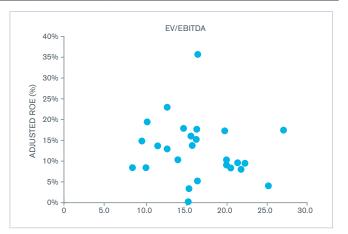
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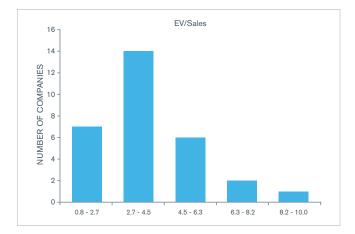


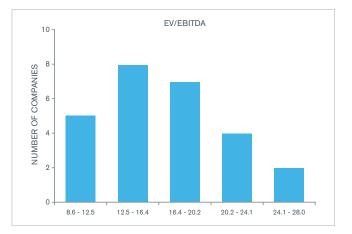
## Pharmaceuticals and Biotechnology

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	32	32	32	32
Number of Outliers	2	3	6	2
Negative Multiples	0	3	3	0
High	9.0x	27.2x	62.3x	10.6x
Mean	3.9x	16.7x	28.5x	4.2x
Median	3.5x	16.2x	26.2x	3.4x
Low	0.8x	8.6x	9.0x	1.5x
Low Quartile	2.8x	13.2x	20.7x	3.0x
Upper Quartile	4.9x	20.3x	35.3x	4.6x







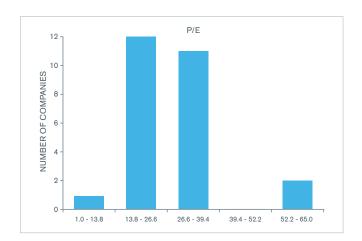


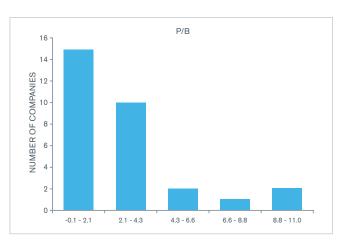


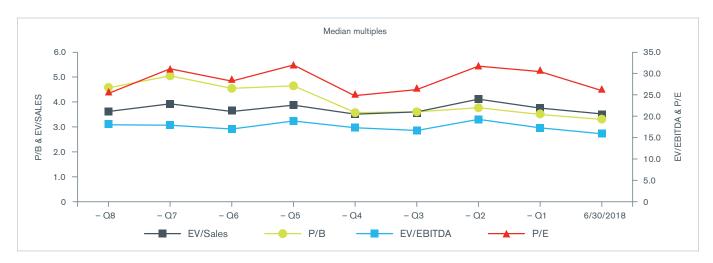
### E

## Pharmaceuticals and Biotechnology - Continued

**AS OF JUNE 30, 2018** 







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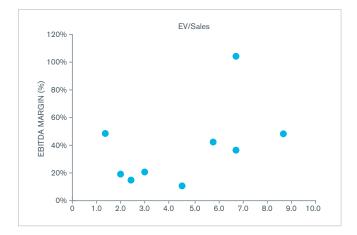
EV = Enterprise Value = Market value of equity on diluted basis plus book value of debt plus preferred stock less cash and cash equivalents, Sales = Revenue for latest 12 months, EBITDA = Earnings before interest, taxes, depreciation and amortization for latest 12 months, P/E = Share price divided by earnings per share on a diluted basis, P/B = Share price / book value per share on a diluted basis where book value per share equals total book value of equity divided by diluted number of shares. Return on equity = Net income / shareholder's equity. Adjusted ROE is calculated as follows: ROE x (1-dividend payout ratio), Market value of equity is computed using diluted number of shares.

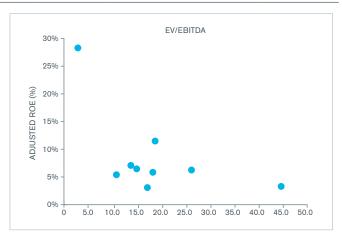
Financial information of companies reflect the latest available information based on company filings as of June 30, 2018.

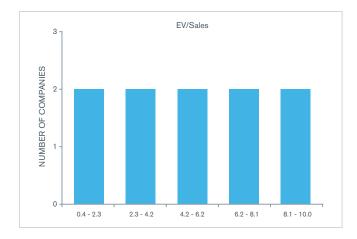


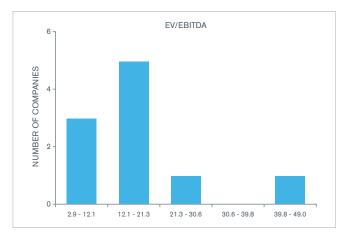
## Real Estate

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	11	11	11	11
Number of Outliers	1	0	1	1
Negative Multiples	0	1	0	0
High	9.3x	44.7x	47.8x	3.1x
Mean	5.1x	17.4x	24.2x	1.8x
Median	5.2x	16.0x	24.8x	1.8x
Low	1.4x	2.9x	3.7x	1.0x
Low Quartile	2.6x	11.5x	11.0x	1.3x
Upper Quartile	7.2x	20.6x	37.0x	2.3x







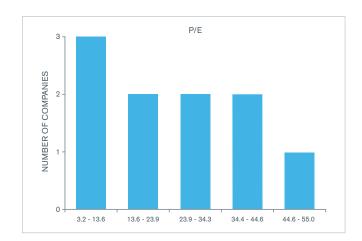


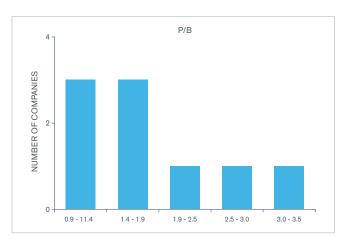


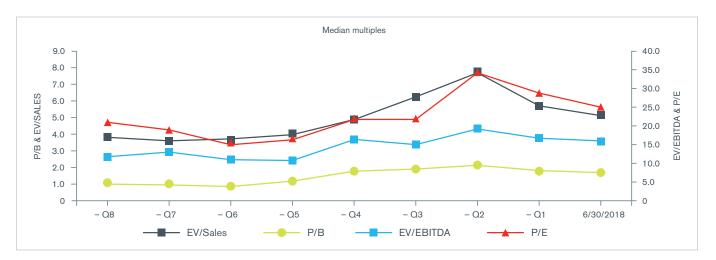


## Real Estate - Continued

### **AS OF JUNE 30, 2018**







An industry must have a minimum of 5 company participants to be considered for analysis. For all reported multiples in India, we have considered all of the S&P BSE 500 Index constituents. The S&P BSE 500 Index is comprised of the top 500 companies based on float adjusted market capitalization that are publicly-traded on the Bombay Stock Exchange (BSE). The S&P BSE 500 is designed to be a broad representation of the Indian market. Source: Data derived from Standard & Poor's Capital IQ database.

Any outliers including negative multiples in the industry have been excluded from above analysis.

EV = Enterprise Value = Market value of equity on diluted basis plus book value of debt plus preferred stock less cash and cash equivalents, Sales = Revenue for latest 12 months, EBITDA = Earnings before interest, taxes, depreciation and amortization for latest 12 months, P/E = Share price divided by earnings per share on a diluted basis, P/B = Share price / book value per share on a diluted basis where book value per share equals total book value of equity divided by diluted number of shares. Return on equity = Net income / shareholder's equity. Adjusted ROE is calculated as follows: ROE x (1-dividend payout ratio), Market value of equity is computed using diluted number of shares.



# Other Industries Automobile Manufacturers

### **AS OF JUNE 30, 2018**

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	7	7	7	7
Number of Outliers	1	0	1	1
Negative Multiples	0	0	0	0
High	3.3x	27.9x	35.7x	11.1x
Mean	1.9x	15.6x	24.1x	6.4x
Median	2.0x	12.7x	19.3x	6.0x
Low	0.1x	0.9x	13.0x	2.2x
Low Quartile	1.6x	11.5x	18.6x	4.4x
Upper Quartile	3.0x	22.4x	34.8x	9.7x

## Broadcasting, Cable and Satellite

### **AS OF JUNE 30, 2018**

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	6	6	6	6
Number of Outliers	0	1	3	0
Negative Multiples	0	0	1	0
High	9.7x	30.8x	35.3x	6.9x
Mean	6.0x	18.9x	27.8x	4.1x
Median	6.7x	17.8x	27.1x	3.8x
Low	2.0x	10.4x	21.1x	1.2x
Low Quartile	4.0x	11.3x	24.1x	2.6x
Upper Quartile	8.1x	27.4x	35.3x	6.6x

## Healthcare Facilities and Services

### **AS OF JUNE 30, 2018**

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	6	6	6	6
Number of Outliers	0	1	4	0
Negative Multiples	0	0	2	0
High	8.4x	29.3x	45.9x	9.9x
Mean	3.9x	26.4x	39.6x	4.7x
Median	2.3x	28.7x	39.6x	4.4x
Low	1.5x	21.1x	33.3x	1.3x
Low Quartile	2.0x	24.0x	36.4x	2.1x
Upper Quartile	7.3x	29.0x	42.7x	7.7x

An industry must have a minimum of 5 company participants to be considered for analysis. For all reported multiples in India, we have considered all of the S&P BSE 500 Index constituents. The S&P BSE 500 Index is comprised of the top 500 companies based on float adjusted market capitalization that are publicly-traded on the Bombay Stock Exchange (BSE). The S&P BSE 500 is designed to be a broad representation of the Indian market. Source: Data derived from Standard & Poor's Capital IO database.

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## Other Industries – Continued Independent Power and Renewable Electricity Producers

### **AS OF JUNE 30, 2018**

	EV/Sales	EV/EBITDA	P/E	P/B
Number of Observations	7	7	7	7
Number of Outliers	0	0	2	1
Negative Multiples	0	0	1	0
High	5.0x	11.6x	12.5x	1.3x
Mean	2.7x	8.2x	8.7x	0.8x
Median	2.6x	8.1x	8.7x	0.8x
Low	0.7x	5.5x	6.3x	0.4x
Low Quartile	2.3x	7.5x	6.4x	0.5x
Upper Quartile	3.6x	8.7x	11.0x	1.0x

## Other Diversified Financial Services

### **AS OF JUNE 30, 2018**

	P/B	P/E	P/TBV	Market Cap/Revenue
Number of Observations	10	10	10	10
Number of Outliers	0	1	1	1
Negative Multiples	0	0	0	0
High	17.4x	41.2x	16.3x	11.2x
Mean	5.4x	24.8x	<b>5.2</b> x	5.9x
Median	3.8x	23.0x	3.5x	7.7x
Low	0.6x	7.5x	0.6x	0.2x
Low Quartile	2.2x	19.2x	2.4x	1.4x
Upper Quartile	5.9x	34.3x	6.4x	9.2x

An industry must have a minimum of 5 company participants to be considered for analysis. For all reported multiples in India, we have considered all of the S&P BSE 500 Index constituents. The S&P BSE 500 Index is comprised of the top 500 companies based on float adjusted market capitalization that are publicly-traded on the Bombay Stock Exchange (BSE). The S&P BSE 500 is designed to be a broad representation of the Indian market. Source: Data derived from Standard & Poor's Capital IQ database. Any outliers including negative multiples in the industry have been excluded from above analysis.

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## **Industry Definitions**

The industry classification for the companies represented in this report is based on the 2016 Global Industry Classification Standard® (GICS®). Below represents a brief description of sub-industries which are forming part of a particular industry based on the 2016 GICS® guidelines:

Consumer Discretionary	
Auto Parts & Equipment	Companies that manufacture parts and accessories for automobiles and motorcycles including and tires and rubber.
Automobile Manufacturers	Companies that produce mainly passenger automobiles and light trucks. Also includes companies produce motorcycles, scooters or three-wheelers.
Broadcasting, Cable and Satellite	Owners and operators of television or radio broadcasting systems, including programming including radio and television, broadcasting, radio networks, and radio stations. Providers of cable or satellite television and satellite radio services. Includes cable networks and program distribution.
Apparel	Manufacturers of apparel, accessories and luxury goods. Includes companies primarily producing designer handbags, wallets, luggage, jewelry and watches and manufacturers of textile and related products.
Household Appliances	Manufacturers of electric household appliances and related products. Includes manufacturers of power and hand tools, including garden improvement tools but excludes TVs and other audio and video products.
Financial Services	
Banks	Commercial diverse with a national footprint whose revenues are derived primarily from conventional banking operations, have significant business activity in retail banking and small and medium corporate lending, and provide a diverse range of financial services. This also includes regional banks that tend to operate in limited geographic regions.
Consumer Finance	Providers of consumer finance services, including personal credit, credit cards, lease financing, travel-related money services and pawn shops.
Other Diversified Financial Services	Financial exchanges for securities, commodities, derivatives and other financial instruments, and providers of financial decision support tools and products including ratings agencies. Providers of a diverse range of financial services and/or with some interest in a wide range of financial services including banking, insurance and capital markets, but with no dominant business line.
Specialized Finance	Providers of specialized financial services not classified elsewhere. Companies in this sub-industry derive a majority of revenue from one specialized line of business. Includes, but not limited to, commercial financing companies, central banks, leasing institutions, factoring services, and specialty boutiques. Financial institutions providing mortgage and mortgage related services. These include financial institutions whose assets are primarily mortgage related, savings & loans, mortgage lending institutions, building societies and companies providing insurance to mortgage banks.
Healthcare	
Healthcare Facilities and Services	Owners and operators of health care facilities, including hospitals, nursing homes, rehabilitation and retirement centers and animal hospitals. Providers of patient health care services not classified elsewhere. Includes dialysis centers, lab testing services, and pharmacy management services. Also includes companies providing business support services to health care providers, such as clerical support services, collection agency services, staffing services and outsourced sales & marketing services.
Pharmaceuticals and Biotechnology	Companies engaged in the research, development or production of pharmaceuticals. Includes veterinary drugs. Companies primarily engaged in the research, development, manufacturing and/or marketing of products based on genetic analysis and genetic engineering. Includes companies specializing in protein-based therapeutics to treat human diseases.

Global Industry Classification Standard® (GICS®) was developed by S&P Dow Jones Indices, an independent international financial data and investment services company and a leading provider of global equity indices, and MSCI, a premier independent provider of global indices and benchmark-related products and services



## Industry Definitions — Continued

#### **Materials**

Chemicals Companies that primarily produce industrial chemicals and basic chemicals. Including but not limited to

> plastics, synthetic fibers, films, commodity-based paints and pigments, explosives and petrochemicals. Producers of fertilizers, pesticides, potash or other agriculture-related chemicals including industrial gases

and other diversified range of chemical products.

Construction Material Manufacturers of construction materials including sand, clay, gypsum, lime, aggregates, cement, concrete

and bricks.

Metals and Mining Producers of aluminum and related products, including companies that mine or process bauxite and

companies that recycle aluminum to produce finished or semi-finished products. Companies engaged in copper ore mining, production of iron and steel and related products, including metallurgical (coking) coal mining used for steel production and having other diversified mining operations but excluding gold, silver and

other precious metals.

#### **Utilities**

**Electric & Gas Utilities** Companies that produce or distribute electricity including both nuclear and non-nuclear facilities. Also,

includes companies whose main charter is to distribute and transmit natural and manufactured gas.

Independent Power and Renewable Electricity **Producers** 

Companies that operate as Independent Power Producers (IPPs), Gas & Power Marketing & Trading Specialists and/or Integrated Energy Merchants. Companies that engage in generation and distribution of electricity using renewable sources, including, but not limited to, companies that produce electricity using

biomass, geothermal energy, solar energy, hydropower, and wind power.

### **All Other Industries**

Energy Companies primarily involved in the production and mining of coal, related products and other consumable fuels related to the generation of energy. Companies engaged in the exploration and production of oil and

gas. Companies engaged in the refining and marketing of oil, gas and/or refined products.

Household and Personal

**Products** 

Producers of packaged foods including dairy products, fruit juices, meats, poultry, fish and pet foods. Producers of non-durable household products, including detergents, soaps, diapers and other tissue and household paper products. Manufacturers of personal and beauty care products, including cosmetics

and perfumes.

**Industrial Machinery** Manufacturers of industrial machinery and industrial components. Includes companies that manufacture presses, machine tools, compressors, pollution control equipment, elevators, escalators, insulators, pumps,

roller bearings and other metal fabrications.

Internet Software and Services Companies engaged in developing and producing software designed for specialized applications for the

> business or consumer market including enterprise and technical software. Providers of commercial electronic data processing and/or business process outsourcing services. Includes companies that provide services for back-office automation. Companies developing and marketing internet software and/or providing internet services including online databases and interactive services, as well as companies deriving a majority of their revenues from online advertising. Providers of information technology and systems integration services not classified in the Data Processing & Outsourced Services or Internet Software & Services sub-industries. Includes information technology consulting and information management services. Companies engaged in

developing and producing systems and database management software.

**Real Estate** Companies that develop real estate and sell the properties after development and also engaged in diverse

spectrum of real estate activities including real estate development & sales, real estate management or real

estate services, but with no dominant business line.



## Contributors



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Varun Gupta is the Country Managing Director for Duff & Phelps India. He set up the firm's operations in India and is responsible for its overall growth and strategic direction. He is also the APAC Leader for Valuation Services for the firm.

Varun has over 20 years of experience in valuation and financial advisory services. He has advised clients across a wide range of industries including IT/ ITES, energy (conventional as well as renewable), pharma and life sciences, infrastructure, internet and eCommerce, telecom, sports, and media and entertainment.

His prior experience includes stints with the valuation and financial advisory arms of Deloitte and PricewaterhouseCoopers.

He is a regular and sought-after speaker on the valuation of trademarks, intangible assets, early stage companies and eCommerce companies and has spoken at forums organized by ASSOCHAM, ICAI, INTA, IVCA, VCCircle and other similar bodies. He is also regularly quoted by the financial press on evolving issues related to valuation of brands, celebrities and sports franchises.



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Abhishek is a managing director in the Mumbai office and part of the national management in India. He is responsible for overseeing key engagements, relationships and strategic initiatives for the Indian operations.

He has more than a decade of experience in managing a range of financial advisory engagements across various industries. He has provided financial advisory services to clients for a number of purposes including, mergers and acquisitions, restructuring, negotiations, valuation settlement of disputes, accounting and tax reporting, and strategic assessment.

Abhishek has been speaker at conferences organized by forums such as ASSOCHAM and VC Circle on valuation and M&A related topics. Abhishek's prior work experience includes stints with the corporate finance and advisory divisions of Deloitte and Grant Thornton. At Deloitte he was part of the Industrial M&A team.

Abhishek holds a Master of Business Administration degree from INSEAD (France).



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Santosh is a Managing Director at Duff & Phelps and is based in Bangalore. Santosh is a part of national management of the India office. He is responsible for overseeing key engagements, relationships and strategic initiatives for the Indian operations.

Santosh has more than 15 years of experience in valuation and financial advisory services. In the last 15 years, Santosh has managed and has provided a range of financial advisory services including due diligence, valuation, IFRS and US GAAP assignments, business plan review, M&A, internal audit, accounting assistance and risk advisory services.

He previously led the Financial Instrument Valuation practice at American Appraisal (AA) India earlier and used to chair the global Complex Financial Instruments Valuation committee in AA. In his earlier stints, he was South India Valuation leader in Deloitte and was part of the founding team in Grant Thornton Bangalore.

He has been a speaker at several seminars and workshops, including those organized by the Institute of Chartered Accountants of India (ICAI). He was an International Keynote speaker in a conference on business valuation organized by RICS in London.



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